

Consolidated Financial Statements

Consolidated Balance Sheets

(Unit: million yen)

	FY2023	FY2024
Assets		
Current assets		
Cash and deposits	22,696	51,761
Notes receivable, accounts receivable from completed construction contracts and other	74,901	90,747
Electronically recorded monetary claims—operating	11,499	11,267
Costs on construction contracts in progress	726	892
Other	2,366	10,849
Allowance for doubtful accounts	(99)	(192)
Total current assets	112,090	165,326
Non-current assets		
Total property, plant and equipment		
Buildings and structures	10,576	10,906
Accumulated depreciation	(4,343)	(4,802)
Buildings and structures, net	6,233	6,103
Machinery, equipment and vehicles	782	594
Accumulated depreciation	(233)	(321)
Machinery, equipment and vehicles, net	549	273
Tools, furniture and fixtures	860	915
Accumulated depreciation	(526)	(629)
Tools, furniture and fixtures, net	333	286
Land	1,280	1,280
Construction in progress	0	8
Total property, plant and equipment	8,396	7,952
Intangible assets		
Goodwill	—	1,607
Customer-related assets	—	2,675
Other	1,390	1,526
Total intangible assets	1,390	5,809
Investments and other assets		
Investment securities	21,160	17,116
Retirement benefit assets	15,997	16,996
Other	1,625	2,212
Allowance for doubtful accounts	(107)	(105)
Total investments and other assets	38,675	36,220
Total non-current assets	48,462	49,982
Total assets	160,553	215,309

(Unit: million yen)

	FY2023	FY2024
Liabilities		
Current liabilities		
Notes payable, accounts payable for construction contracts	21,449	28,222
Electronically recorded obligations—operating	11,961	5,479
Short-term borrowings	2,788	22,927
Income taxes payable	3,336	5,445
Advances received on construction contracts in progress	1,531	6,937
Provision for share awards	28	104
Provision for warranties for completed construction	36	114
Provision for loss on construction contracts	696	1,218
Asset retirement obligations	99	—
Deposits received	9,894	19,673
Other	9,072	10,399
Total current liabilities	60,895	100,523
Non-current liabilities		
Long-term loans payable	369	675
Deferred tax liabilities	4,153	3,882
Retirement benefit liability	1,101	967
Long-term accounts payable - other	2	2
Other	43	49
Total non-current liabilities	5,670	5,578
Total liabilities	66,565	106,102
Net assets		
Shareholders' equity		
Capital stock	4,479	4,479
Capital surplus	4,837	5,349
Retained earnings	75,360	88,503
Treasury shares	(3,099)	(3,578)
Total shareholders' equity	81,577	94,754
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	7,754	7,443
Foreign currency translation adjustment	308	512
Remeasurements of defined benefit plans	4,114	4,309
Total accumulated other comprehensive income	12,177	12,265
Non-controlling interests	232	2,186
Total net assets	93,987	109,206
Total liabilities and net assets	160,553	215,309

Consolidated Statements of Income

(Unit: million yen)

	FY2023	FY2024
Net sales of completed construction contracts	197,431	262,732
Cost of sales of completed construction contracts	171,213	221,382
Gross profit on completed construction contracts	26,217	41,349
Selling, general and administrative expenses	15,340	18,312
Operating profit	10,877	23,037
Non-operating income		
Interest income	13	18
Dividend income	405	391
Insurance fee income	170	150
Foreign exchange gains	320	—
Share of profit of entities accounted for using equity method	146	135
Rental income from real estate	34	34
Other	89	59
Total non-operating income	1,180	789
Non-operating expenses		
Interest expenses	80	240
Guarantee commissions	16	3
Rental expenses on real estate	10	11
Foreign exchange losses	—	66
Commitment fees	17	20
Other	14	5
Total non-operating expenses	139	347
Ordinary profit	11,918	23,479
Extraordinary income		
Gain on sale of non-current assets	1	10
Gain on sale of investment securities	1,574	1,140
Reversal of allowance for doubtful accounts	1	—
Asset retirement obligation reversal gain	—	63
Total extraordinary income	1,578	1,214
Extraordinary losses		
Impairment losses	102	336
Loss on retirement of non-current assets	24	5
Loss on valuation of investment securities	100	148
Loss on step acquisitions	—	241
Total extraordinary losses	227	731
Profit before income taxes	13,268	23,963
Income taxes - current	4,668	7,372
Income taxes - deferred	(520)	(917)
Total income taxes	4,147	6,454
Profit	9,121	17,508
Profit attributable to non-controlling interests	33	64
Profit attributable to owners of parent	9,087	17,443

Consolidated Statements of Comprehensive Income

(Unit: million yen)

	FY2023	FY2024
Profit	9,121	17,508
Other comprehensive income		
Valuation difference on available-for-sale securities	1,638	(310)
Foreign currency translation adjustment	28	479
Remeasurements of defined benefit plans	2,923	195
Share of other comprehensive income of entities accounted for using equity method	183	(183)
Total other comprehensive income	4,773	179
Comprehensive income	13,894	17,687
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	13,844	17,532
Comprehensive income attributable to non-controlling interests	50	155

Consolidated Statements of Cash Flows

(Unit: million yen)

	FY2023	FY2024
Cash flows from operating activities		
Profit before income taxes	13,268	23,963
Depreciation	763	1,060
Goodwill amortization	—	36
Increase (decrease) in allowance for doubtful accounts	(62)	36
Increase (decrease) in retirement benefit liabilities	(13)	(29)
Interest and dividend income	(419)	(410)
Interest expenses	80	240
Share of loss (profit) of entities accounted for using equity method	(146)	(135)
Loss (gain) on step acquisitions	—	241
Loss (gain) on valuation of investment securities	100	148
Loss (gain) on sale of investment securities	(1,574)	(1,140)
Loss (gain) on sale of non-current assets	(1)	(10)
Loss on retirement of non-current assets	24	5
Impairment losses	102	336
Asset retirement obligation reversal gain	—	(63)
Decrease (increase) in notes and accounts receivable—trade	(7,288)	(7,976)
Decrease (increase) in costs on construction contracts in progress	(54)	(140)
Decrease (increase) in other current assets	575	(7,546)
Decrease (increase) in other non-current assets	(0)	138
Decrease (increase) in retirement benefit assets	(356)	(740)
Increase (decrease) in notes and accounts payable—trade	(1,992)	(3,308)
Increase (decrease) in advances received on construction contracts in progress	(367)	1,455
Increase (decrease) in deposits received	587	9,778
Increase (decrease) in other current liabilities	654	1,827
Increase (decrease) in other non-current liabilities	(11)	5
Subtotal	3,867	17,769
Interest and dividends received	411	403
Interest paid	(80)	(258)
Income taxes refund (paid)	(3,601)	(5,511)
Cash flows from operating activities	596	12,402
Cash flows from investing activities		
Proceeds from withdrawal of time deposits	30	30
Payments into time deposits	(30)	(30)
Purchase of property, plant and equipment	(1,616)	(342)
Proceeds from sale of property, plant and equipment	2	10
Payments for retirement of property, plant and equipment	(10)	—
Purchase of investment securities	(203)	(7)
Proceeds from sale of investment securities	2,322	1,316
Payments of loans receivable	(0)	—
Proceeds from collection of loans receivable	10	—
Purchase of shares of subsidiaries and associates	(311)	—
Expenditure for acquisition of shares of subsidiaries involving changes in scope of consolidation	—	(1,192)
Other payments	(851)	(676)
Other proceeds	54	58
Cash flows from investing activities	(603)	(832)
Cash flows from financing activities		
Proceeds from short-term borrowings	42,200	51,800
Repayments of short-term borrowings	(42,200)	(31,836)
Proceeds from long-term borrowings	250	1,100
Repayments of long-term borrowings	(714)	(717)
Purchase of treasury shares	(0)	(725)
Proceeds from sale of treasury stock	—	724
Dividends paid	(2,364)	(4,299)
Cash flows from financing activities	(2,829)	16,044
Effect of exchange rate change on cash and cash equivalents	154	272
Net increase (decrease) in cash and cash equivalents	(2,682)	27,886
Cash and cash equivalents at beginning of period	25,348	22,665
Cash and cash equivalents at end of period	22,665	50,552