

# Brief report on the Financial Statements for the period ending March, 2009

May 13, 2009

Name of listed company: DAI-DAN Co., Ltd.

Code No.: 1980 URL <http://www.daidan.co.jp/>

Listed Shares Exchanges:

Tokyo Stock Exchange 1<sup>st</sup> section and  
Osaka Stock Exchange 1<sup>st</sup> section

Tel. (06) 6447 - 8003

Representative of Company: Setsu SUGAYA, Representative Director, Chairman and President

Inquiries to be addressed to: Goh TAJIMA, Director, Executive Corporate Officer, Head of General Administration Division

Date scheduled for ordinary shareholders general meeting convention: June 26, 2009

Date scheduled for asset securities report submission: June 26, 2009

Date scheduled for dividend payment commencement: June 29, 2009

(Amounts are indicated with figures less than 1 million yen discarded)

## 1. Consolidated performance for the period ending March, 2009

(From April 1, 2008 to March 31, 2009)

### (1) Consolidated management performance

(Percentage indications show increase or decrease from the previous period.)

	Sales amount		Operating profit		Ordinary profit		Current net profit	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Period ending March 2009	137,725	-20.6	3,064	454.4	2,776	515.9	451	79.4
Period ending March 2008	173,383	9.0	552	30.5	450	-36.0	251	-52.4

	Current net earnings per share		Current net earning per share after making potential share adjustments		Equity capital vs. current period net profit ratio		Total asset vs. ordinary profit ratio		Sales amount vs. operating profit ratio	
	Yen	Sen	Yen	Sen		%		%		%
Period ending March 2009	10.08		—		1.1		2.7		2.2	
Period ending March 2008	5.59		—		0.6		0.4		0.3	

(Reference) Investment profit or loss on equity method

End of March 2009 - Million yen

End of March 2008 - Million yen

### (2) Consolidated financial condition

	Total assets		Net assets		Shareholders capital rate		Shareholder's capital per share	
	Million yen		Million yen		%		Yen	Sen
Period ending March 2009	100,575		41,214		41.0		921.70	
Period ending March 2008	104,832		42,660		40.7		950.25	

(Reference) Equity capital

Period ending March 2009 41,211 Million yen

Period ending March 2008 42,656 Million yen

### (3) Consolidated cash flow condition

	Cash flow on sales activities		Cash flow on investment activities		Cash flow on financial activities		Period end balance of cash and equivalent items	
	Million yen		Million yen		Million yen		Million yen	
Period ending March 2009	9,548		-1,935		-951		28,653	
Period ending March 2008	-498		2,350		-714		22,040	

## 2. Dividend status

(Base date)	Per-share dividend						Total dividend (through year)	Dividend trend (consolidated)	Net asset vs. dividend ratio (consolidated)
	End of first quarter	End of second quarter	End of third quarter	Period end	Through year				
	Yen Sen	Yen Sen	Yen Sen	Yen Sen	Yen Sen	Million yen	%	%	
Period ending March 2008	—	5 00	—	11 00	16 00	719	286.2	1.6	
Period ending March 2009	—	5 00	—	11 00	16 00	716	158.7	1.7	
Period ending March 2010 (Forecast)	—	8 00	—	8 00	16 00		71.5		

(Note) Breakdown of dividend at the end of the period ending March 2009: Special dividend 6 yen 00 sen

## 3. Estimate of consolidated performance for the period ending March 2010 (From April 1, 2009 to March 31, 2010)

(Percentage indications show increase or decrease from the previous period for total period and from the same quarter of the previous year for the 2<sup>nd</sup> quarter consolidated cumulative period.)

	Sales amount		Operating profit		Ordinary profit		Current net profit		Current net earnings per share	
	Mil. yen	%	Mil. yen	%	Mil. yen	%	Mil. yen	%	Yen	Sen
2nd quarter consolidated cumulative period	65,500	2.5	700	-12.0	650	-14.2	250	23.5	5.59	
Total period	137,000	-0.5	2,500	-18.4	2,400	-13.6	1,000	121.3	22.37	

(Reference) 1. Estimated amount of work order received (the 2<sup>nd</sup> quarter consolidated cumulative period) 60,500 Million yen

2. Estimated amount of work order received (full year) 137,000 Million yen

## 4. Others

(1) Changes in key subsidiaries in the period (changes in specific subsidiaries requiring changes of consolidation scope) None

(2) Changes in accounting procedure principles, proceedings, indication methods, etc. related to consolidated financial statement preparation

(Those described as changes in significant matters basic to consolidated financial statement preparation)

① Changes resulting from revision of accounting standards etc. Yes

② Changes other than ① Yes

(Note) For details, see “Basic Key Items for Consolidated Financial Statement Preparation” (Changes in Accounting Policies) and “Changes in Basic Key Items for Consolidated Financial Statement Preparation” on pages 14~16.

(3) Number of issued shares (common stock)

① Number of issued shares at the end of period (including treasury stock)

Period ending March 2009 45,963,803 shares Period ending March 2008 45,963,803 shares

② Number of treasury stock at the end of period

Period ending March 2009 1,251,190 shares Period ending March 2008 1,074,273 shares

(Note) See “Per-share information” on Page 21 for number of shares basic to calculation of per-share current period net profit (consolidated).

(Reference) Outline of individual performance

## 1. Individual performance during the period ending March 2009 (From April 1, 2008 to March 31, 2009)

(1) Individual management performance (Percentage indications show increase or decrease from the previous period.)

	Sales amount		Operating profit		Ordinary profit		Current net profit	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Period ending March 2009	136,367	-20.8	2,987	422.8	2,837	479.9	576	87.2
Period ending March 2008	172,106	11.0	571	-62.6	489	-74.4	308	-24.8

	Current net earnings per share		Current net earning per share after making potential share adjustments	
	Yen	Sen	Yen	Sen
Period ending March 2009		12.86		—
Period ending March 2008		6.84		—

## (2) Individual financial condition

	Total assets		Net assets		Shareholders capital rate	Shareholder's capital per share	
	Million yen		Million yen		%	Yen	Sen
Period ending March 2009	99,991		41,041		41.0	917.90	
Period ending March 2008	104,055		42,356		40.7	943.58	

(Reference) Equity capital Period ending March 2009 41,041 Million yen Period ending March 2008 42,356 Million yen

## 2. Individual performance forecast for the period ending March 2010 (From April 1, 2009 to March 31, 2010)

(Percentage indications show increase or decrease from the previous period for total period and from the same quarter of the previous year for the 2nd quarter cumulative period.)

	Sales amount		Operating profit		Ordinary profit		Current net profit		Current net earnings per share	
	Mil. yen	%	Mil. yen	%	Mil. yen	%	Mil. yen	%	Yen	Sen
2nd quarter consolidated cumulated period	65,000	2.5	700	-11.1	650	-16.8	250	8.1	5.59	
Total period	136,000	-0.3	2,500	-16.3	2,400	-15.4	1,000	73.4	22.37	

(Reference) Estimated amount of work order received (the 2<sup>nd</sup> quarter consolidated cumulative period) 60,000 Million yen

Estimated amount of work order received (full year) 136,000 Million yen

※ Explanation about adequate use of achievement forecasts and other noteworthy matters

(Caution on future-related descriptions etc.)

Future-related descriptions like achievement prospects etc. given in this report are based on information currently available to the Company and given premises determined rational by the Company, and actual achievements etc. may vary widely owing to various factors. Please see Page 3 “1. Management Results (1) Management Results Analysis” for caution etc. on the use of hypotheses as achievement forecast premises and achievement forecasts.

# 1. Management Record

## (1) Analysis of the management record

### 1) Management Results for the Current Consolidated Accounting Year

Japan's economy during the current consolidated accounting year (from April 1, 2008 to March 31, 2009) affected the real economy with the progression of declining stock prices and drastic exchange rate fluctuations due to the global financial crisis. In the latter half period, in particular, along with drastic changes in global financial and economic environments, Japan's economy showed signs of a prolonged recession including corporate performance stagnation, job situation aggravation, consumer spending decline, etc.

The construction industry was no exception suffering severe management environment because of the spread of private sector equipment investment restraint trends and continued public sector investment contraction due to these economic environments.

As a result of our efforts to secure orders and profits under these circumstances, the Daidan Group attained the following performance in the current consolidated accounting year.

(in million yen)

		Previous consolidated accounting year	Current consolidated accounting year	Increase or decrease
Accepted work order amount	Electrical work	34,739	25,603	-9,136
	Air-conditioning work	88,401	76,559	-11,841
	Plumbing/sanitary work	27,014	29,304	2,289
	Total	150,155	131,467	-18,688
Completed work amount	Electrical work	38,640	34,075	-4,564
	Air-conditioning work	101,506	77,195	-24,310
	Plumbing/sanitary work	33,237	26,453	-6,783
	Total	173,383	137,725	-35,657

As for profits, operating profit was 3,064 million yen (up 2,512 million yen from the preceding consolidated accounting year) thanks to the improvement in completed work amount profit rate despite the decrease in completed work amount from the preceding consolidated accounting year.

Ordinary profit was 2,776 million yen (up 2,326 million yen from the preceding consolidated accounting year) because of the increase in operating profit despite the 402 million yen exchange loss due to the effect of the strong yen.

Current period net profit was 451 million yen (up 199 million yen from the preceding consolidated accounting year) because of investment securities appraisal loss of 864 million yen and overseas operation liquidation loss of 439 million yen.

With early-stage application of "Accounting Standards Concerning Work Contracts" effective from the current consolidated accounting year, work progress standards are applied to works meeting requirements of the standards. The application increased completed work amount by 4,622 million yen and operating profit, ordinary profit and current period net profit before adjustment for tax etc. by 284 million yen over the previous levels.

### 2) Prospects for Net Period

Because of the progression of the synchronized global recession, Japan's economy is expected to enter a prolonged business downturn.

In the construction industry, order acceptance environment is expected to get severer with the spread of equipment investment curtailment and deferment trends due to broad aggravation of corporate earnings.

The Daidan Group, to cope with these severe situations, established the "mid-term management plan - to build a vital Daidan by going back to the starting point" for the three years from March 2010 to March 2012. Efforts will be made to secure orders and profits under the mid-term management plan.

For particulars, see "On the Establishment of Mid-Term Management Plan" published formally today.

Forecast for the next period - the initial year of the mid-term management plan - are 137,000 million yen in accepted work order amount, 137,000 million yen in completed work amount, 2,500 million yen in operating profit, 2,400 million yen in ordinary profit, and 1,000 million yen in current period net profit.

## (2) Financial Status-Related Analysis

### 1) State of Assets and Liabilities

Floating asset was 82,074 million yen with a 4,066 million yen decrease from the preceding consolidated accounting year.

Main causes are the decrease (4,827 million yen) in bills receivable and completed work account receivable and the decrease (6,018 million yen) in uncompleted work expenditure exceeding the increase (6,612 million yen) in cash and deposit.

Fixed asset was 18,500 million yen with a 190 million yen decrease from the preceding consolidated accounting year.

Main causes are the decrease (1,096 million yen) in investment securities due to stock price drop exceeding the increase (153 million yen) in tangible fixed asset, the increase (135 million yen) in intangible fixed asset, the increase (262 million yen) in prepaid pension expense and the increase (246 million yen) in deferred tax asset.

As a result, asset total at the current consolidated accounting year-end was 100,575 million yen with a 4,257 million yen decrease from the preceding consolidated accounting year-end.

Floating liability was 55,700 million yen with a 1,830 million yen decrease from the preceding consolidated accounting year.

Main causes are the decrease (3,386 million yen) in bills payable and work account payable exceeding the increase (614 million yen) in short-term loan payable, the increase (276 million yen) in corporation tax etc. payable and so on.

Fixed liability was 3,660 million yen with a 981 million yen decrease from the preceding consolidated accounting year.

Main causes are the decrease (768 million yen) in long-term loan payable, the decrease (106 million yen) in retirement benefit reserve, and the decrease (106 million yen) in director retirement benefit reserve.

As a result, liability total at the current consolidated accounting year-end was 59,360 million yen with a 2,811 million yen decrease from the preceding consolidated accounting year-end.

## 2) State of Cash Flows

Cash and cash equivalent ("fund") for the current consolidated accounting year was 28,653 million yen (up 30.0% from the corresponding period of the preceding year) with a big increase of 6,612 million yen over the preceding consolidated accounting year-end.

Shown below are the state of respective cash flows and their causes for the current consolidated accounting year.

### (Cash Flow from Business Operation)

Fund obtained from business operation was 9,548 million yen. Main causes are fund increase factors like the decrease in sales credit and the decrease in uncompleted work expenditure exceeding fund decrease factors like the decrease in purchase liability and the decrease in uncompleted work account received.

### (Cash Flow from Investment Activity)

Fund used as a result of investment activity was 1,935 million yen. Main causes are expenditure for tangible fixed asset acquisition and expenditure for investment securities acquisition.

### (Cash Flow from Financing Activity)

Fund expended as a result of financing activity was 951 million yen. Main causes are expenditure for loan repayment exceeding revenues plus dividend payment.

### Transition of cash flow-related indexes

	Period ending March 2005	Period ending March 2006	Period ending March 2007	Period ending March 2008	Period ending March 2009
Shareholders' equity ratio	33.8%	36.4%	32.1%	40.7%	41.0%
Shareholders' equity ratio at market value	26.3%	30.1%	23.5%	18.6%	19.7%
Cash flow to interest-bearing liability ratio	—	9.9 years	—	—	1.1 years
Interest coverage ratio	—	5.5 times	—	—	47.5 times

Shareholders' equity ratio:

Shareholders' equity/Total assets

Shareholders' equity ratio at market value:

Aggregate market value of shares/Total assets

Cash flow to interest-bearing liability ratio:

Interest-bearing debt/Operating cash flow

Interest coverage ratio:

Operating cash flow/Interest paid

\* Indexes are all calculated by financial values on a consolidated basis.

\* Total market-price stock values are calculated on the basis of the number of issued stocks excluding treasury stock.

- \* Operating cash flow uses cash flow from operating activities given in consolidated cash flow calculation sheets.
- \* Interest-bearing liabilities cover all interest-paying liabilities of the liabilities given in the consolidated balance sheet. Interest payment amount given in the consolidated cash flow calculation sheets is used for interest payment.

### **(3) Basic Policies Concerning Profit Distribution and Current and Next Period Dividend**

Daidan considers profit return to shareholders via dividend its most important management policy and makes efforts to build a sound financial standing for steady, continuous dividend payment as its basic policy. Scheduled for the current period-end dividend is 11 yen per share - 5 yen in ordinary dividend and 6 yen in special dividend. As a result, the annual dividend per share including 5 yen interim dividend will be 16 yen. Scheduled for the next period dividend is also 16 yen per share - the same amount as the current period. The total 16 yen per share will be ordinary dividend to make up 16 yen annual dividend - 8 yen each in interim dividend and period-end dividend.

## **2. State of Corporate Group**

Disclosure is omitted because of the absence of major changes from “Business Systematic Chart (Content of Business)” and “State of Affiliate Companies” in the latest securities report (submitted on June 27, 2008).

## **3. Management Policies**

### **(1) Basic policy on management**

Our company, as a general facility work company, enforces a basic management policy of “challenging to create a new value and contributing to the achievement of more favorable global environment and the progress of society at all times” and provides customers with technologies and services, which are ahead of their needs, thus working toward upgrading the corporate value. Furthermore, the company has an on-target grasp of changes in the industrial structure and conducts the speedy and practical management with an eye toward becoming a vigorous company.

### **(2) Medium- and long-term management strategies and challenges**

Under the mid-term management plan starting in April 2006, Daidan has taken the following measures to secure continuously developable earnings and to consolidate management foundations for future growth. In April 2008, as a first-phase structural reform, the operating officers system was introduced to speed up decision-making and to strengthen the business execution systems by separating the management decision-making and supervision function from the business execution function, and a wide-range structure reform was implemented to cope with changes of the times. Main particulars of the innovation are review of the headquarters structure, establishment of the industrial facilities division, and a shift of the nation-wide business establishments into three area groups of East Japan, Central Japan and West Japan for gradual transfer to area decentralization systems.

Moreover, various measures to secure safety and quality have been taken for maintaining and improving technical employees' capability through continued education systems (Daidan CPD system etc.) directly linked to actual business, for horizontal technology development through organizing case presentation sessions, and so on.

However, the environment surrounding Daidan continued severer than expected because of the effect of the global business downturn.

In April 2009, a second-phase structural reform was implemented. The technical research laboratory was made an independent headquarters, while the technical headquarters and the industrial facilities division were reinforced. Daidan will continue to provide technologies friendly to the global environment to fulfill its social responsibility. Specifically, Daidan has been pushing its R&D activities building a new experiment laboratory for the industrialization of the filter cleansing technology using supercritical carbon dioxide, and has been participating in research programs for the realization of biogas renewal energy supply business aiming at curtailing greenhouse gas emissions.

In view of these circumstances, Daidan's new mid-term management plan for the 83<sup>rd</sup> fiscal period commencing in March 2012 will continuously push forward the measures taken so far, innovate Daidan into a corporation capable of coping with changes in the industrial structure due to the synchronized global recession under the motto of “building a vital Daidan by going back to the starting point,” and aim at attaining the earnings goal of the new mid-term management plan fixed as the management index through inter-coordination of various strategies and measures.

Daidan will win social confidence, maintain and improve its performance, and fulfill its social responsibility by

pushing forward fair, faithful corporate management in line with the spirit of compliance.

## 4. Consolidated Financial Statements, etc.

## (1) Consolidated balance sheet

(in millions of yen)

	End of the previous consolidated accounting year (As of March 31, 2008)	End of the current consolidated accounting year (As of March 31, 2009)
<b>Assets</b>		
Current assets		
Cash on hand and in banks	22,067	28,680
Note receivables, completed work accounts receivables	54,292	49,464
Securities	100	100
Incomplete work expenditures	6,627	608
	5	1
Deferred tax reserves	1,587	2,196
Others	1,471	1,465
Allowance for bad debts	-10	-441
<b>Total current assets</b>	<b>86,141</b>	<b>82,074</b>
Fixed assets		
Tangible fixed assets		
Buildings and structures	4,908	5,016
Depreciation cumulative total	-2,773	-2,856
Buildings and structures (net values)	2,135	2,160
Machinery and equipment, and transportation equipment	159	127
Depreciation cumulative total	-140	-69
Machinery and equipment, and transportation equipment (net values)	18	57
Tools and facilities	672	772
Depreciation cumulative total	-505	-515
Tools and facilities (net values)	167	256
Land	1,058	1,058
Total tangible fixed assets	3,379	3,533
Intangible fixed assets	221	357
Investments and other assets		
Investment securities	7,839	6,743
Long-term loans receivables	128	83
Deferred tax assets	1,172	1,419
Prepaid pension costs	3,974	4,237
Others	2,786	3,308
Allowance for bad debts	-812	-1,180
<b>Total investments and other assets</b>	<b>15,089</b>	<b>14,610</b>
Total fixed assets	18,690	18,500
<b>Total assets</b>	<b>104,832</b>	<b>100,575</b>

(in millions of yen)

	End of the previous consolidated accounting year (As of March 31, 2008)	End of the current consolidated accounting year (As of March 31, 2009)
<b>Liabilities</b>		
Current liabilities		
Notes payable, work accounts payable	40,864	37,478
Short-term loans payable	7,611	8,225
Corporate taxes, etc. payable	638	914
Incomplete work accounts received	2,940	2,667
Completed work compensation reserves	123	59
Work loss reserves	1,100	1,009
Overseas investment loss reserve	—	14
Others	4,251	5,330
<b>Total current liabilities</b>	<b>57,530</b>	<b>55,700</b>
Fixed liabilities		
Long-term loans payable	2,162	1,393
Reserves for retirement benefits	1,824	1,718
Reserves for directors' retirement benefits	654	548
Others	0	0
<b>Total fixed liabilities</b>	<b>4,641</b>	<b>3,660</b>
<b>Total liabilities</b>	<b>62,172</b>	<b>59,360</b>
<b>Net Assets</b>		
Shareholders' equity		
Capital stock	4,479	4,479
Capital surplus	4,811	4,810
Earned surplus	32,784	32,518
Treasury stock	-536	-614
<b>Total shareholders' equity</b>	<b>41,539</b>	<b>41,194</b>
Evaluation / Currency translation difference, etc.		
Evaluation difference of other securities	1,097	3
Currency translation adjustment account	18	13
<b>Total evaluation / currency translation difference, etc.</b>	<b>1,116</b>	<b>17</b>
Minority interest equity	4	3
<b>Total net assets</b>	<b>42,660</b>	<b>41,214</b>
<b>Total liabilities and net assets</b>	<b>104,832</b>	<b>100,575</b>



## (2) Consolidated profit and loss statement

(in millions of yen)

	Previous consolidated accounting year (From April 1, 2007 to March 31, 2008)	Current consolidated accounting year (From April 1, 2008 to March 31, 2009)
Completed work amount	173,383	137,725
Completed work cost	163,801	124,277
Completed work gross profit	9,581	13,448
Selling expenses and general administrative expenses	9,028	10,383
Operating profit	552	3,064
Non-operating revenue		
Interests received	51	60
Dividends received	192	149
Insurance claim received	56	109
Others	30	27
Total non-operating income	331	346
Non-operating expenses		
Interest payable	215	207
Payment guarantee charge	9	15
Loss on foreign exchange	205	402
Others	3	9
Total non-operating expenses	433	634
Ordinary profit	450	2,776
Special profits		
Profit on sales of fixed assets	10	9
Compensation for transfer of property	—	17
Profit on sales of investments in securities	737	5
Profit gained by returning allowance for bad debts	—	5
Total special profits	748	37
Special losses		
Loss on sales of fixed assets	8	1
Loss on retirement of fixed assets	2	12
Loss on sales of investments in securities	9	6
Evaluation loss on investments in securities	64	864
Golf course membership appraisal loss	3	—
Overseas operation liquidation loss	—	439
Total special losses	88	1,323
Current net profit before tax adjustments, etc.	1,110	1,490
Corporate tax, residence tax and business tax	661	1,178
Adjustment amounts such as for corporate taxes	195	-141
Total Income taxes, etc.	857	1,037
Profit of minority interests	1	0
Current net profit	251	451

## (3) Statement of changes in consolidated shareholders' equity, etc.

(in millions of yen)

	Previous consolidated accounting year (From April 1, 2007 to March 31, 2008)	Current consolidated accounting year (From April 1, 2008 to March 31, 2009)
Shareholders' equity		
Capital stock		
Preceding period-end balance	4,479	4,479
Current period variables		
Current period variables total	—	—
Current period-end balance	4,479	4,479
Capital surplus		
Preceding period-end balance	4,783	4,811
Current period variables		
Disposition of treasury stock	28	-1
Current period variables total	28	-1
Current period-end balance	4,811	4,810
Earned surplus		
Preceding period-end balance	33,367	32,784
Current period variables		
Dividend of earned surplus	-719	-718
Current net earnings per share	251	451
Disposition of treasury stock	-114	—
Current period variables total	-582	-266
Current period-end balance	32,784	32,518
Earned surplus		
Preceding period-end balance	-523	-536
Current period variables		
Acquisition of treasury stock	-88	-84
Disposition of treasury stock	75	7
Current period variables total	-12	-77
Current period-end balance	-536	-614
Total shareholders' equity		
Preceding period-end balance	42,106	41,539
Current period variables		
Dividend of earned surplus	-719	-718
Current net earnings per share	251	451
Acquisition of treasury stock	-88	-84
Disposition of treasury stock	103	5
Disposition of treasury stock	-114	—
Current period variables total	-566	-345
Current period-end balance	41,539	41,194

(in millions of yen)

	Previous consolidated accounting year (From April 1, 2007 to March 31, 2008)	Current consolidated accounting year (From April 1, 2008 to March 31, 2009)
Evaluation / Currency translation difference, etc.		
Evaluation difference of other securities		
Preceding period-end balance	3,801	1,097
Current period variables		
Fluctuation amount (net amount) in current period in items other than shareholder equity	-2,703	-1,094
Current period variables total	-2,703	-1,094
Current period-end balance	1,097	3
Deferred profits and losses on hedges		
Preceding period-end balance	-0	—
Current period variables		
Fluctuation amount (net amount) in current period in items other than shareholder equity	0	—
Current period variables total	0	—
Current period-end balance	—	—
Currency translation adjustment account		
Preceding period-end balance	-11	18
Current period variables		
Fluctuation amount (net amount) in current period in items other than shareholder equity	29	-4
Current period variables total	29	-4
Current period-end balance	18	13
Total evaluation / currency translation difference, etc.		
Preceding period-end balance	3,789	1,116
Current period variables		
Fluctuation amount (net amount) in current period in items other than shareholder equity	-2,673	-1,099
Current period variables total	-2,673	-1,099
Current period-end balance	1,116	17
Minority interest equity		
Preceding period-end balance	49	4
Current period variables		
Fluctuation amount (net amount) in current period in items other than shareholder equity	-45	-0
Current period variables total	-45	-0
Current period-end balance	4	3

(in millions of yen)

	Previous consolidated accounting year (From April 1, 2007 to March 31, 2008)	Current consolidated accounting year (From April 1, 2008 to March 31, 2009)
<b>Total net assets</b>		
Preceding period-end balance	45,945	42,660
<b>Current period variables</b>		
Dividend of earned surplus	-719	-718
Current net earnings per share	251	451
Acquisition of treasury stock	-88	-84
Disposition of treasury stock	103	5
Disposition of treasury stock	-114	—
Fluctuation amount (net amount) in current period in items other than shareholder equity	-2,718	-1,100
Current period variables total	-3,285	-1,445
Current period-end balance	42,660	41,214

## (4) Statement of consolidated cash flow

(in millions of yen)

	Previous consolidated accounting year (From April 1, 2007 to March 31, 2008)	Current consolidated accounting year (From April 1, 2008 to March 31, 2009)
<b>Cash flow on sales activities</b>		
Current net profit before tax adjustments, etc.	1,110	1,490
Depression expenses	425	230
Increased or decreased amount of allowance for bad debts ("—" represents a decrease.)	130	411
Increased or decreased amount of reserves for retirement benefits and reserves for directors' retirement benefits ("—" represents a decrease.)	-44	-212
Earned interest and dividends received	-244	-210
Interest paid	215	207
Evaluation loss on investments in securities ("—" represents profit.)	64	864
Profit or loss on sales of investments in securities ("—" represents profit.)	-728	0
Profit or loss on sales of fixed assets ("—" represents profit.)	-2	-7
Loss on retirement of fixed assets	2	12
Affiliate company liquidation loss	—	439
Increased or decreased amount of sales credits ("—" represents increase.)	6,283	4,078
Increased or decreased amount of incomplete work expenditures ("—" represents increase.)	23,199	6,018
Increased or decreased amount of procurement credits ("—" represents a decrease.)	-22,194	-3,386
Increased or decreased amount of incomplete work received amount ("—" represents a decrease.)	-11,523	-272
Others	2,929	772
Sub-total	-377	10,436
Received amount of interests and dividends	244	210
Paid interest amount	-216	-200
Paid amount of corporate tax, etc.	-149	-897
Cash flow on sales activities	-498	9,548
<b>Cash flow on investment activities</b>		
Revenue from time deposit refund	—	27
Expenditures by depositing of time deposits	-0	-27
Expenditures by acquiring of securities	-99	-2,101
Revenue by sales of securities	199	2,101
Expenditures by acquiring of tangible fixed assets	-69	-349
Revenue by sales of tangible fixed assets	29	8
Expenditures by acquiring of investment securities	-175	-1,623
Revenue by sales of investment securities	2,383	13
Expenditures by loans	-33	-22
Revenue by recovery of loans	50	55
Expenditures by acquiring of other fixed assets	-344	-236
Revenue by sales of other fixed assets	415	219
Expenditures by decline in other fixed assets	—	-1
Expenditures by decline in other fixed liabilities	-5	—
Cash flow on investment activities	2,350	-1,935

(in millions of yen)

	Previous consolidated accounting year (From April 1, 2007 to March 31, 2008)	Current consolidated accounting year (From April 1, 2008 to March 31, 2009)
Cash flow on financial activities		
Revenue by short-term loans	21,560	18,340
Expenditures by return of short-term loans	-21,510	-17,690
Revenue by long-term loans	2,900	3,671
Expenditures by return of long-term loans	-2,954	-4,476
Expenditures by acquiring of treasury stock	-88	-84
Revenue by sales of treasury stock	103	5
Paid amount of dividends	-725	-718
Cash flow on financial activities	-714	-951
Translation difference relating to cash and cash equivalents	-39	-48
Increased or decreased amount of cash and cash equivalents (“—” represents a decrease.)	1,097	6,612
Balance of cash and cash equivalents at the beginning of period	21,071	22,040
Decrease in cash and cash equivalents due to consolidation exclusion	-128	—
Balance of cash and cash equivalents at the end of period	22,040	28,653

## (5) Annotation Concerning Going Concern Premise

No applicable items.

## (6) Basic important items for producing consolidated financial statements

Previous Consolidated Accounting Year (From April 1, 2007 to March 31, 2008)	Current Consolidated Accounting Year (From April 1, 2008 to March 31, 2009)						
<p>Items Concerning Accounting Procedure Standards</p> <p>(1) Key Asset Appraisal Standards and Appraisal Methods</p> <p>Inventory asset</p> <p>Uncompleted work expenditure      Cost method based on actual cost method</p> <p>Materials in stock      Lower-of-cost-or-market method based on moving average method</p> <p>(2) Other Important Basic Matters for Preparation of Consolidated Financial Statements</p> <p>Standards for entering completed work amount</p> <p>Work completion standards are employed. The Company employs work progress standards for works exceeding one year in work period, 100 million yen in contract amount, and for consolidated subsidiary companies abroad.</p> <p>Deferred payment standards defined in corporate tax laws are applied to some works thereby profit equivalents corresponding to uncollected amounts are counted into completed work cost for deferred profit reservation at the time of collection.</p> <table> <tr> <td>Deferred profit reservation</td><td>24 million yen</td></tr> <tr> <td>Deferred profit deduction</td><td>—</td></tr> <tr> <td>Total</td><td>24 million yen</td></tr> </table> <p>(Changes in accounting policies)</p> <p>The Company had so far been applying work completion standards to all contract works. However, effective from the current consolidated accounting year, the policies have been changed to apply work progress standards to works exceeding one year in work period and 100 million yen in contract amount.</p> <p>In the Company's business form, a proportionally larger portion of works is usually completed in the latter half period than in the first half period. Work completion standards cause remarkable seasonal variations in completed work amount in the first half period and the latter half period. Additionally, a quarterly report system starts effective from the March 2009 period. In view of these circumstances and in consideration of the fact that work progress standards are becoming principal earnings recognition standards, work progress standards have been employed to have execution results of long-term contract works reflected more adequately in period profit and loss.</p> <p>The policy change has resulted in an increase of 18,958 million yen in completed work amount and a combined increase of 180 million yen in operating profit, ordinary profit and current period net profit before adjustment for tax etc. in the current consolidated accounting year compared with previous methods.</p>	Deferred profit reservation	24 million yen	Deferred profit deduction	—	Total	24 million yen	<p>Items relating to accounting procedure basis</p> <p>(1) Depreciation method applied to important depreciable assets</p> <p>Inventory asset</p> <p>Uncompleted work expenditure      Cost method based on actual cost method</p> <p>Materials in stock      Cost method based on moving average method (for balance sheet values, book value reduction method based on profitability drop)</p> <p>(Changes in Accounting Policies)</p> <p>Cost method based on moving average method (for balance sheet values, book value reduction method based on profitability drop) is employed for calculations because of the application of "Accounting Standards Concerning Inventory Asset Appraisal" (Corporate Accounting Standards No.9 of July 5, 2006) effective from the current consolidated accounting year.</p> <p>No effect of this change is seen.</p>
Deferred profit reservation	24 million yen						
Deferred profit deduction	—						
Total	24 million yen						

Previous Consolidated Accounting Year (From April 1, 2007 to March 31, 2008)	Current Consolidated Accounting Year (From April 1, 2008 to March 31, 2009)
<p style="text-align: center;">_____</p>	<p>(2) Key Earnings and Expense Calculation Standards Completed Work Amount and Completed Work Cost Calculation Standards</p> <p>Work progress standards (with work progress rate estimated by minimum cost method) are applied to works showing achievement certainty in progress portions by the current consolidated accounting year-end, and work completion standards are applied to other works. Deferred payment standards prescribed in corporation tax law are applied to some works, with profit equivalent corresponding to uncollected amount counted into completed work cost so that profit is deferred for restoration at the time of collection.</p> <p>Amount of deferred and restored profit 11 million yen</p> <p>(Changes in Accounting Policies)</p> <p>As for calculation standards for earnings from contract works, work progress standards were previously applied to works exceeding one year in work period and 100 million yen in contract amount, while work completion standards were applied to other works. Since “Accounting Standards Concerning Work Contracts” (Corporate Accounting Standards No.15 of December 27, 2007) and “Application Guideline for Accounting Standards Concerning Work Contracts” (Corporate Accounting Standards Application Guideline No.18 of December 27, 2007) are allowed for application effective from consolidated accounting year starting before April 1, 2009, these accounting standards etc. are applied starting with the current consolidated accounting year. Among work contracts commenced in the current consolidated accounting year, work progress standards (with work progress rate estimated by minimum cost method) are applied to works showing achievement certainty in progress portions by the current consolidated accounting year-end and work completion standards are applied to other works.</p> <p>Compared with previous methods, this change brought a 4,622 million yen increase in completed work amount and a 284 million yen increase in operating profit, ordinary profit and current period net profit before adjustment for tax etc.</p>

Disclosure of other matters is omitted due to the absence of important changes from descriptions in the latest securities report (submitted on June 27, 2008).



## (7) Changes of basic important items for producing consolidated financial statements

Previous Consolidated Accounting Year (From April 1, 2007 to March 31, 2008)	Current Consolidated Accounting Year (From April 1, 2008 to March 31, 2009)
<p>_____</p> <p>_____</p>	<p>1. Accounting Standards Concerning Lease Transactions</p> <p>Accounting procedure pursuant to methods for lease transactions was previously applied to off-ownership-transfer finance lease transactions. Effective from the current consolidated accounting year, “Accounting Standards Concerning Lease Transactions” (Corporate Accounting Standards No.13 (June 17, 1993 (Business Accounting Council Section 1), revised March 30, 2007)) and “Application Guideline for Accounting Standards Concerning Lease Transactions” (Corporate Accounting Standards Application Guideline No.16 (January 18, 1994 (Japanese Institute of Certified Public Accountants Accounting System Committee), revised March 30, 2007)) are applied for accounting procedure pursuant to methods for ordinary sales transactions.</p> <p>Accounting procedure pursuant to methods for ordinary lease transactions is applied as before to off-ownership-transfer finance lease transactions commencing before the start of the initial year of application. No effect of this arrangement is seen.</p> <p>2. Handling for the Time Being Concerning Accounting Procedure for Overseas Subsidiaries in Consolidated Financial Statement Preparation.</p> <p>“Handling for the Time Being Concerning Accounting Procedure for Overseas Subsidiaries in Consolidated Financial Statement Preparation” (Practical Business Response Report No.18 of May 17, 2006) is applied effective from the current consolidated accounting year.</p> <p>No effect of this arrangement is seen.</p>

## Changes in indication methods

Previous consolidated accounting year (From April 1, 2007 to March 31, 2008)	Current consolidated accounting year (From April 1, 2008 to March 31, 2009)
<p>(On consolidated balance sheet)</p> <p>“Deferred tax assets,” that were included in “Others” of investment and other assets up to the previous consolidated accounting year, were described divisionally since they exceeded 1/100 of total assets in the current consolidated accounting year.</p> <p>“Deferred tax assets” at the end of the previous consolidated accounting year are 1 million yen.</p>	<p>_____</p>

## (8) Annotation Items Concerning Consolidated Financial Statements

(Relating to consolidated balance sheet)

End of previous consolidated accounting year (March 31, 2008)	Current consolidated accounting year (March 31, 2009)
Mortgaged assets Mortgaged assets and corresponding liabilities are as follows: Mortgaged assets Time deposit 27 million yen Investment securities 258 Total 285 Corresponding liabilities Short-term loan payable 125 million yen Long-term loan payable 175 The Company's subscription proportion equivalent of subscribing companies' liabilities 65,782 million yen 3,283 Total 3,583	Mortgaged assets Mortgaged assets and corresponding liabilities are as follows: Mortgaged assets Time deposit 27 million yen Investment securities 118 Total 145 Corresponding liabilities Short-term loan payable 100 million yen Long-term loan payable 75 The Company's subscription proportion equivalent of subscribing companies' liabilities 59,883 million yen 3,025 Total 3,200

(Relating to consolidated balance sheet)

Previous consolidated accounting year (From April 1, 2007 to March 31, 2008)	Current consolidated accounting year (From April 1, 2008 to March 31, 2009)
Main items of selling expenses and general administrative expenses are as follows: Employee salary and allowance 3,187 million yen Retirement benefit -45 Directors retirement benefit reserve transfer 93 Computer expense 558 Communication and traffic expenses 869 Bad debt reserve transfer 160 Depreciation expense 423	Main items of selling expenses and general administrative expenses are as follows: Employee salary and allowance 3,604 million yen Retirement benefit 301 Directors retirement benefit reserve transfer 126 Computer expense 527 Communication and traffic expenses 908 Bad debt reserve transfer 482 Depreciation expense 230

(Account statement of changes in consolidated shareholder's equity)

Previous consolidated accounting year (From April 1, 2007 to March 31, 2008)

## 1. Items relating to the type and number of issued stocks

Type of stock	End of the previous consolidated accounting year	Increase	Decrease	End of the current consolidated accounting period
Common stock (thousand shares)	45,963	—	—	45,963

## 2. Items relating to the type and number of treasury stocks

Type of stock	End of the previous consolidated accounting year	Increase	Decrease	End of the current consolidated accounting period
Common stock (thousand shares)	1,024	195	145	1,074

(Outline of variation causes)

Main items of increases are as follows:

Increase due to treasury stock acquisition based on board of directors resolution 170 thousand shares

Increase due to odd stock purchase request 25 thousand shares

Main items of decreases are as follows:

Decrease due to odd stock sale request. 4 thousand shares

Decrease due to third-party allocation treasury stock disposition 141 thousand shares

## 3. Matters pertaining to new share subscription right etc.

There are no matters that come under this paragraph.

## 4. Items relating to dividend

## (1) Paid amount of dividend

Resolution	Type of stock	Total dividends (in millions of yen)	Dividend per stock (in yen)	Record date	Effective date
Ordinary general meeting of shareholders on June 28, 2007	Common stock	494	11.00	March 31, 2007	June 29, 2007
Board of directors on November 15, 2007	Common stock	225	5.00	September 30, 2007	December 3, 2007

## (2) Of the dividends with their base date belonging to the current consolidated accounting year, those becoming effective in the next period.

Resolution	Type of stock	Resource for dividend	Total dividends (in millions of yen)	Dividend per stock (in yen)	Record date	Effective date
Ordinary general meeting of shareholders on June 27, 2008	Common stock	Surplus earnings	493	11.00	March 31, 2008	June 30, 2008

Current consolidated accounting year (From April 1, 2008 to March 31, 2009)

1. Items relating to the type and number of issued stocks

Type of stock	End of the previous consolidated accounting year	Increase	Decrease	End of the current consolidated accounting period
Common stock (thousand shares)	45,963	—	—	45,963

2. Items relating to the type and number of treasury stocks

Type of stock	End of the previous consolidated accounting year	Increase	Decrease	End of the current consolidated accounting period
Common stock (thousand shares)	1,074	188	11	1,251

(Outline of variation causes)

Main items of increases are as follows:

Increase due to treasury stock acquisition in accordance with board of directors resolution	150 thousand shares
Increase due to odd stock purchase request	38 thousand shares

Main items of decreases are as follows:

Decrease due to odd stock sale request	11 thousand shares
--	--------------------

3. Matters pertaining to new stock subscription right etc.

There are no matters that come under this paragraph.

4. Items relating to dividend

(1) Paid amount of dividend

Resolution	Type of stock	Total dividends (in millions of yen)	Dividend per stock (in yen)	Record date	Effective date
Ordinary general meeting of shareholders on June 27, 2008	Common stock	493	11.00	March 31, 2008	June 30, 2008
Board of directors on November 6, 2008	Common stock	224	5.00	September 30, 2008	December 1, 2008

(2) Of the dividends with their base date belonging to the current consolidated accounting year, those becoming effective in the next period.

Resolution	Type of stock	Resource for dividend	Resource for dividend	Dividend per stock (in yen)	Record date	Effective date
Ordinary general meeting of shareholders on June 26, 2009	Common stock	Surplus earnings	491	11.00	March 31, 2009	June 29, 2009

## (Relating to consolidated cash flow statement)

Previous consolidated accounting year (From April 1, 2007 to March 31, 2008)		Current consolidated accounting year (From April 1, 2008 to March 31, 2009)	
The following table shows the relationship between the balance of cash and cash equivalents at the end of full-year period and the amounts of accounts listed in the full-year consolidated balance sheet		The following table shows the relationship between the balance of cash and cash equivalents at the end of full-year period and the amounts of accounts listed in the full-year consolidated balance sheet	
Cash and deposit accounts	22,067 million yen	Cash and deposit account	28,680 million yen
Securities account	<u>100</u>	Securities account	<u>100</u>
Total	22,167	Total	28,780
Time deposits with time period of more than three months	- 27	Time deposits with time period of more than three months	- 27
Securities other than add-on type bond investment trusts	<u>- 100</u>	Securities other than add-on type bond investment trusts	<u>- 100</u>
Cash and cash equivalent objects	<u>22,040</u>	Cash and cash equivalent objects	<u>28,653</u>

## (Segment Information)

## a. Segment Information by Business Types

Preceding consolidated accounting year (from April 1, 2007 to March 31, 2008) and current consolidated accounting year (from April 1, 2008 to March 31, 2009)

No segment information by business types is described since this corporate group is engaged in equipment work business and no other types of business.

## b. Segment Information by Locations

Preceding consolidated accounting year (from April 1, 2007 to March 31, 2008) and current consolidated accounting year (from April 1, 2008 to March 31, 2009)

Description of segment information by locations is omitted since the proportion for “Japan” exceeds 90% respectively of total sales and total assets of the whole segments. .

## c. Overseas Sales

Preceding consolidated accounting year (from April 1, 2007 to March 31, 2008) and current consolidated accounting year (from April 1, 2008 to March 31, 2009)

Description of overseas sales is omitted since overseas sales are below 10% of consolidated sales.

## (Per-share information)

Items	Previous consolidated accounting year (From April 1, 2007 to March 31, 2008)	Current consolidated accounting year (From April 1, 2008 to March 31, 2009)
Per-share net asset	950 yen 25 sen	921 yen 70 sen
Per-share current period net profit	5 yen 59 sen	10 yen 08 sen
Per-share current net earning per share after making potential share adjustments	Per-share current period net profit after adjustment for potential shares is not mentioned because of the absence of potential shares.	

(Note) Calculated on the basis

Per-share current period net profit is calculated on the basis of the following:

	Previous consolidated accounting year (From April 1, 2007 to March 31, 2008)	Current consolidated accounting year (From April 1, 2008 to March 31, 2009)
Current period net profit (million yen)	251	451
Amount not belonging to common stock (million yen)	—	—
Current period net profit pertaining to common stock (million yen)	251	451
Average number of common stock shares during the period (thousand shares)	45,019	44,832

## (Important events subsequent to balance sheet date)

Non-applicable

## (On disclosure omission)

Disclosure of annotation items concerning lease transactions, tax benefit accounting, securities, derivative transactions, and retirement benefits is omitted since necessity of the disclosure in the brief announcement of most recent financial statement is considered small.

No applicable items exist for annotation items concerning transactions with parties concerned, stock options etc. business combination etc. and special-purpose companies subject to disclosure.

## 5. Individual Financial Statements

## (1) Balance sheet

(in millions of yen)

	Previous period end (As of March 31, 2008)	Current period end (As of March 31, 2009)
<b>Assets</b>		
Current assets		
Cash on hand in banks	21,465	28,036
Note receivables	5,504	3,303
Completed work accounts receivables	47,800	45,604
Securities	100	100
Incomplete work expenditures	6,623	617
Inventories of raw materials and supplies	4	0
Prepaid expense	37	31
Advance payments	635	465
Deferred tax assets	1,584	2,224
Others	1,452	1,427
Allowance for bad debts	-41	-522
Total current assets	85,166	81,289
<b>Fixed assets</b>		
Tangible fixed assets		
Buildings	4,753	4,868
Depreciation cumulative total	-2,641	-2,739
Buildings (net values)	2,111	2,128
Structures	155	148
Depreciation cumulative total	-131	-115
Structures (net values)	23	32
Machinery and equipment	59	17
Depreciation cumulative total	-56	-15
Machinery and equipment (net values)	2	1
Vehicle and delivery equipment	82	96
Depreciation cumulative total	-69	-43
Vehicle and delivery equipment (net values)	12	52
Tools and facilities	635	754
Depreciation cumulative total	-474	-500
Tools and facilities (net values)	161	253
Land	1,058	1,058
Total tangible fixed assets	3,370	3,526
Intangible fixed assets		
Land lease rights	18	18
Software	152	235
Others	49	101
Total intangible fixed assets	220	355

(in millions of yen)

	Previous period end (As of March 31, 2008)	Current period end (As of March 31, 2009)
<b>Investments and other assets</b>		
Investment securities	7,774	6,677
Affiliate company stock	293	293
Long-term loans receivables	35	25
Long-term loan to employees	21	8
Long-term loan to affiliate companies	66	44
Deposited guaranty money	683	644
Long-term insurance premiums	601	491
Bankruptcy-reorganization credit etc.	582	1,332
Long-term prepaid expense	0	0
Prepaid pension costs	3,974	4,237
Golf course membership	782	720
Deferred tax assets	1,167	1,414
Others	119	104
Allowance for bad debts	-806	-1,174
Total investments and other assets	15,297	14,819
<b>Total fixed assets</b>	<b>18,888</b>	<b>18,702</b>
<b>Total assets</b>	<b>104,055</b>	<b>99,991</b>
<b>Assets</b>		
Current liabilities		
Notes payable	6,862	5,942
Work accounts payable	33,816	31,191
Short-term loans payable	5,490	6,140
Long-term loans payable scheduled for repayment in 1 year	2,121	2,085
Accounts payable	484	497
Expenses payable	1,497	2,029
Corporate tax payable etc.	635	904
Consumption tax payable etc.	780	97
Incomplete work accounts received	2,935	2,661
Accounts entrusted	598	2,104
Accounts entrusted by employees	582	562
Profit on deferred installments	11	—
Completed work compensation reserves	123	58
Work loss reserves	1,100	1,009
Others	18	3
Total current liabilities	57,056	55,289
<b>Fixed liabilities</b>		
Long-term loans payable	2,162	1,393
Reserves for retirement benefits	1,824	1,718
Reserves for directors' retirement benefits	654	548
Others	0	0
Total fixed liabilities	4,641	3,660
<b>Total liabilities</b>	<b>61,698</b>	<b>58,949</b>



(in millions of yen)

	Previous period end (As of March 31, 2008)	Current period end (As of March 31, 2009)
Net Assets		
Shareholders' equity		
Capital stock	4,479	4,479
Capital surplus		
Capital reserve	4,716	4,716
Other capital surplus	95	94
Capital surplus total	4,811	4,810
Earned surplus		
Profit reserve	1,119	1,119
Other profit surplus		
Fixed asset advanced depreciation reserve	81	78
Contingent reserve	30,720	29,720
Carried over profit surplus	582	1,444
Profit surplus total	32,504	32,362
Treasury stock	-536	-614
Total shareholders' equity	41,258	41,038
Evaluation / Currency translation difference, etc.		
Evaluation difference of other securities	1,097	3
Currency translation adjustment account	1,097	3
Total net assets	42,356	41,041
Total liabilities and net assets	104,055	99,991

## (2) Profit and loss statement

(in millions of yen)

	Previous period (From April 1, 2007 to March 31, 2008)	Current period (From April 1, 2008 to March 31, 2009)
Completed work amount	172,106	136,367
Completed work cost	162,701	123,150
Completed work gross profit	9,405	13,216
Selling expenses and general administrative expenses	8,833	10,229
Operating profit	571	2,987
Non-operating revenue		
Interests received	44	57
Dividends received	292	149
Insurance premium received	56	109
Miscellaneous revenue	28	34
Total non-operating revenue	422	350
Non-operating expenses		
Interest payable	215	205
Loss on foreign exchange	276	270
Miscellaneous expenditure	12	24
Total non-operating expenses	504	500
Ordinary profit	489	2,837
Special profits		
Profit on sales of fixed assets	10	9
Compensation for transfer of property	—	17
Profit on sales of investments in securities	737	5
Profit gained by returning allowance for bad debts	—	5
Total special profits	748	36
Special losses		
Loss on sales of fixed assets	8	1
Loss on retirement of fixed assets	2	12
Loss on sales of investments in securities	9	6
Evaluation loss on investments in securities	64	864
Affiliate company stock evaluation loss	3	—
Golf course membership appraisal loss	3	—
Affiliate company liquidation loss	—	406
Total special losses	92	1,290
Current period net profit before tax	1,145	1,584
Corporate tax, residence tax and business tax	642	1,148
Adjustment amounts such as for corporate taxes	195	-140
Corporation tax etc. total	837	1,007
Current net profit	308	576

## (3) Statement of changes in shareholders' equity, etc.

(in millions of yen)

	Previous period (From April 1, 2007 to March 31, 2008)	Current period (From April 1, 2008 to March 31, 2009)
Shareholders' equity		
Capital stock		
Preceding period-end balance	4,479	4,479
Current period variables		
Current period variables total	—	—
Current period-end balance	4,479	4,479
Capital surplus		
Capital reserve		
Preceding period-end balance	4,716	4,716
Current period variables		
Current period variables total	—	—
Current period-end balance	4,716	4,716
Other capital surplus		
Preceding period-end balance	67	95
Current period variables		
Disposition of treasury stock	28	-1
Current period variables total	28	-1
Current period-end balance	95	94
Capital surplus total		
Preceding period-end balance	4,783	4,811
Current period variables		
Disposition of treasury stock	28	-1
Current period variables total	28	-1
Current period-end balance	4,811	4,810
Earned surplus		
Profit reserve		
Preceding period-end balance	1,119	1,119
Current period variables		
Current period variables total	—	—
Current period-end balance	1,119	1,119
Other profit surplus		
Fixed asset advanced depreciation reserve		
Preceding period-end balance	84	81
Current period variables		
Reserve disposition	-3	-3
Current period variables total	-3	-3
Current period-end balance	81	78
Contingent reserve		
Preceding period-end balance	30,720	30,720
Current period variables		
Reserve disposition	—	-1,000
Current period variables total	—	-1,000
Current period-end balance	30,720	29,720

(in millions of yen)

	Previous period (From April 1, 2007 to March 31, 2008)	Current period (From April 1, 2008 to March 31, 2009)
<b>Carried over profit surplus</b>		
Preceding period-end balance	990	582
<b>Current period variables</b>		
Reserve disposition	3	1,003
Dividend of earned surplus	-719	-718
Current net earnings per share	308	576
<b>Current period variables total</b>	<b>-408</b>	<b>861</b>
Current period-end balance	582	1,444
<b>Profit surplus total</b>		
Preceding period-end balance	32,915	32,504
<b>Current period variables</b>		
Reserve disposition	—	—
Dividend of earned surplus	-719	-718
Current net earnings per share	308	576
<b>Current period variables total</b>	<b>-411</b>	<b>-141</b>
Current period-end balance	32,504	32,362
<b>Treasury stock</b>		
Preceding period-end balance	-523	-536
<b>Current period variables</b>		
Acquisition of treasury stock	-88	-84
Disposition of treasury stock	75	7
<b>Current period variables total</b>	<b>-12</b>	<b>-77</b>
Current period-end balance	-536	-614
<b>Total shareholders' equity</b>		
Preceding period-end balance	41,654	41,258
<b>Current period variables</b>		
Reserve disposition	—	—
Dividend of earned surplus	-719	-718
Current net earnings per share	308	576
Acquisition of treasury stock	-88	-84
Disposition of treasury stock	103	5
<b>Current period variables total</b>	<b>-396</b>	<b>-220</b>
Current period-end balance	41,258	41,038
<b>Evaluation / Currency translation difference, etc.</b>		
<b>Evaluation difference of other securities</b>		
Preceding period-end balance	3,801	1,097
<b>Current period variables</b>		
Fluctuation amount (net amount) in current period in items other than shareholder equity	-2,703	-1,094
<b>Current period variables total</b>	<b>-2,703</b>	<b>-1,094</b>
Current period-end balance	1,097	3
<b>Deferred profits and losses on hedges</b>		
Preceding period-end balance	-0	—
<b>Current period variables</b>		
Fluctuation amount (net amount) in current period in items other than shareholder equity	0	—
<b>Current period variables total</b>	<b>0</b>	<b>—</b>
Current period-end balance	—	—

(in millions of yen)

	Previous period (From April 1, 2007 to March 31, 2008)	Current period (From April 1, 2008 to March 31, 2009)
Total evaluation / currency translation difference, etc.		
Preceding period-end balance	3,800	1,097
Current period variables		
Fluctuation amount (net amount) in current period in items other than shareholder equity	-2,702	-1,094
Current period variables total	-2,702	-1,094
Current period-end balance	1,097	3
Total net assets		
Preceding period-end balance	45,455	42,356
Current period variables		
Reserve disposition	—	—
Dividend of earned surplus	-719	-718
Current net earnings per share	308	576
Acquisition of treasury stock	-88	-84
Disposition of treasury stock	103	5
Fluctuation amount (net amount) in current period in items other than shareholder equity	-2,702	-1,094
Current period variables total	-3,098	-1,314
Current period-end balance	42,356	41,041

(4) Annotation Concerning Going Concern Premise

No applicable items.

## 6. Others

### (1) Board member changes

#### 1) Changes in Representative Directors

No applicable items.

#### 2) Change in other board members

##### • Newly appointed director candidate

Director, Corporate Officer, Deputy General Manager of Tokyo Head Office, Sales Coordination	Hidetaka MORI	(Currently Corporate Officer, Deputy General Manager of Tokyo Head Office, Sales Coordination)
Director, Corporate Officer, Deputy General Manager of Tokyo Head Office, Head of Administration Department	Shohei KITANO	(Currently Corporate Officer, Deputy General Manager of Tokyo Head Office, Head of Administration Department)
Director, Corporate Officer, Head of Industrial Facilities Business Unit, Head of Technical Department	Ichiro FUJISAWA	(Currently Corporate Officer, Head of Industrial Facilities Business Unit, Head of Technical Department)

##### • Directors scheduled for retirement

No applicable items.

#### 3) Scheduled Date of Assumption of Office

June 26, 2009

End

## (2) Others

Divisional amount of work orders received, completed works, and works carried over (consolidated)

(in millions of yen)

		Previous period		Current period		Difference	
		(From April 1, 2007 to March 31,2008)		(From April 1, 2008 to March 31, 2009)			
		Amount	Component ratio %	Amount	Component ratio %	Amount	%
Amount of work orders received	Electrical work	34,739	23.1	25,603	19.5	-9,136	-26.3
	Air-conditioning work	88,401	58.9	76,559	58.2	-11,841	-13.4
	Plumbing/sanitation work	27,014	18.0	29,304	22.3	2,289	8.5
	Total	150,155	100.0	131,467	100.0	-18,688	-12.4
	Renewal work	66,218	44.1	56,967	43.3	-9,251	-14.0
	Overseas work	5,524	3.7	2,902	2.2	-2,621	-47.5
Amount of completed works	Electrical work	38,640	22.3	34,075	24.7	-4,564	-11.8
	Air-conditioning work	101,506	58.5	77,195	56.1	-24,310	-23.9
	Plumbing/sanitation work	33,237	19.2	26,453	19.2	-6,783	-20.4
	Total	173,383	100.0	137,725	100.0	-35,657	-20.6
	Renewal work	69,300	40.0	64,446	46.8	-4,853	-7.0
	Overseas work	13,095	7.6	5,613	4.1	-7,482	-57.1
Amount of works carried over	Electrical work	18,095	20.1	9,622	11.5	-8,472	-46.8
	Air-conditioning work	51,788	57.5	51,152	61.0	-636	-1.2
	Plumbing/sanitation work	20,184	22.4	23,034	27.5	2,850	14.1
	Total	90,068	100.0	83,809	100.0	-6,258	-6.9
	Renewal work	23,408	26.0	15,928	19.0	-7,479	-32.0
	Overseas work	4,310	4.8	1,599	1.9	-2,711	-62.9



## Divisional amount of work orders received, completed works, and works carried over (individual)

(in millions of yen)

		Previous period		Current period		Difference	
		(From April 1, 2007 to March 31,2008)		(From April 1, 2008 to March 31, 2009)			
		Amount	Component ratio %	Amount	Component ratio %	Amount	%
Amount of work orders received	Electrical work	34,475	23.1	25,164	19.4	-9,310	-27.0
	Air-conditioning work	87,777	58.8	75,919	58.3	-11,858	-13.5
	Plumbing/sanitation work	26,947	18.1	29,057	22.3	2,110	7.8
	Total	149,200	100.0	130,141	100.0	-19,058	-12.8
	Renewal work	65,713	44.0	56,393	43.3	-9,319	-14.2
	Overseas work	5,044	3.4	2,150	1.7	-2,894	-57.4
Amount of completed works	Electrical work	38,281	22.3	33,628	24.7	-4,652	-12.2
	Air-conditioning work	100,728	58.5	76,539	56.1	-24,189	-24.0
	Plumbing/sanitation work	33,096	19.2	26,198	19.2	-6,897	-20.8
	Total	172,106	100.0	136,367	100.0	-35,739	-20.8
	Renewal work	68,681	39.9	63,843	46.8	-4,838	-7.0
	Overseas work	12,432	7.2	4,860	3.6	-7,572	-60.9
Amount of works carried over	Electrical work	18,041	20.1	9,577	11.5	-8,464	-46.9
	Air-conditioning work	51,671	57.5	51,051	61.0	-619	-1.2
	Plumbing/sanitation work	20,171	22.4	23,030	27.5	2,859	14.2
	Total	89,884	100.0	83,659	100.0	-6,225	-6.9
	Renewal work	23,315	25.9	15,866	19.0	-7,449	-32.0
	Overseas work	4,209	4.7	1,499	1.8	-2,709	-64.4