

Brief report on the Financial Statements for the period ending March, 2011

[Japanese Standard] (Consolidated)

May 12, 2011

Name of listed company: DAI-DAN Co., Ltd.

Code No.: 1980 URL <http://www.daidan.co.jp/>

Listed Shares Exchanges:

Tokyo Stock Exchange 1st section and

Osaka Stock Exchange 1st section

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Head of General Administration Division

Date scheduled for ordinary shareholders general meeting convention: June 29, 2011

Date scheduled for asset securities report submission: June 29, 2011

Date scheduled for dividend payment commencement: June 30, 2011

Creating supplements to the financial statement: None

Holding a briefing sessions on the financial statement: Yes

(Amounts are indicated with figures less than 1 million yen discarded)

1. Consolidated performance for the period ending March, 2011 (From April 1, 2010 to March 31, 2011)

(1) Consolidated management performance (Percentage indications show increase or decrease from the previous period.)

	Sales amount		Operating profit		Ordinary profit		Current net profit	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Period ending March 2011	109,224	-6.1	1,236	-59.1	1,343	-56.8	565	-37.8
Period ending March 2010	116,275	-15.6	3,027	-1.2	3,108	11.9	909	101.2

(Note) Comprehensive profit Period ending March 2011 137 million yen (-90.2%) Period ending March 2010 1,396 million yen (—%)

	Current net earnings per share		Current net earning per share after making potential share adjustments		Equity capital vs. current period net profit ratio		Total asset vs. ordinary profit ratio		Sales amount vs. operating profit ratio	
	Yen	Sen	Yen	Sen	%	%	%	%	%	%
Period ending March 2011	12.65	—	—	—	1.4	1.4	1.4	1.1	1.1	1.1
Period ending March 2010	20.34	—	—	—	2.2	3.1	3.1	2.6	2.6	2.6

(Reference) Investment profit or loss on equity method Period ending March 2011 - million yen Period ending March 2010 - million yen

(2) Consolidated financial condition

	Total assets		Net assets		Shareholders capital rate		Shareholder's capital per share	
	Million yen		Million yen		%		Yen	Sen
Period ending March 2011	96,306	—	41,259	—	42.8	—	921.90	—
Period ending March 2010	98,873	—	41,844	—	42.2	—	934.29	—

(Reference) Equity capital Period ending March 2011 41,193 million yen Period ending March 2010 41,764 million yen

(3) Consolidated cash flow condition

	Cash flow on sales activities		Cash flow on investment activities		Cash flow on financial activities		Period end balance of cash and equivalent items	
	Million yen		Million yen		Million yen		Million yen	
Period ending March 2011	-4,758	—	-848	—	-427	—	23,911	—
Period ending March 2010	3,859	—	-592	—	-2,017	—	29,936	—

2. Dividend status

(Base date)	Per-share dividend					Total dividend (through year)	Dividend trend (consolidated)	Net asset vs. dividend ratio (consolidated)
	End of first quarter	End of second quarter	End of third quarter	Period end	Through year			
	Yen Sen	Yen Sen	Yen Sen	Yen Sen	Yen Sen	Million yen	%	%
Period ending March 2010	—	8.00	—	8.00	16.00	715	78.7	1.7
Period ending March 2011	—	8.00	—	8.00	16.00	715	126.5	1.7
Period ending March 2012 (Forecast)	—	8.00	—	8.00	16.00	—	40.9	—

3. Estimate of consolidated performance for the period ending March 2012 (From April 1, 2011 to March 31, 2012)

(Percentage indications show increase or decrease from the previous period for total period and from the same quarter of the previous year for the 2nd quarter consolidated cumulative period.)

	Sales amount		Operating profit		Ordinary profit		Current net profit		Current net earnings per share	
	Mil. yen	%	Mil. yen	%	Mil. yen	%	Mil. yen	%	Yen	Sen
2nd quarter consolidated cumulated period	57,500	23.2	1,200	—	1,200	—	500	—	11.19	—
Full year	119,000	8.9	3,500	183.0	3,500	160.5	1,700	200.7	38.04	—

(Reference) 1. Estimated amount of work order received (the 2nd quarter consolidated cumulative period) 60,500 million yen

2. Estimated amount of work order received (full year) 124,000 million yen

4. Others

(1) Changes in key subsidiaries in the period (changes in specific subsidiaries requiring changes of consolidation scope) None

(2) Changes in accounting procedure principle, proceeding, display method, etc.

① Changes resulting from revision of accounting standards etc. Yes

② Changes other than ① None

(Note) For details, see “Basic important items for producing consolidated financial statements” on Page 13.

(3) Number of issued shares (common stock)

① Number of issued shares at the end of period (including treasury stock)

Period ending March 2011 45,963,803 shares Period ending March 2010 45,963,803 shares

② Number of treasury stock at the end of period

Period ending March 2011 1,280,170 shares Period ending March 2010 1,262,178 shares

③ Average numbers of shares during period

Period ending March 2011 44,693,161 shares Period ending March 2010 44,706,560 shares

(Reference) Outline of individual performance

1. Individual performance during the period ending March 2011 (From April 1, 2010 to March 31, 2011)

(1) Individual management performance (Percentage indications show increase or decrease from the previous period.)

	Sales amount		Operating profit		Ordinary profit		Current net profit	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Period ending March 2011	108,370	-6.1	1,251	-58.2	1,356	-55.9	574	-39.8
Period ending March 2010	115,374	-15.4	2,997	0.3	3,077	8.5	955	65.6

	Current net earnings per share		Current net earning per share after making potential share adjustments	
	Yen	Sen	Yen	Sen
Period ending March 2011	12.86	—	—	—
Period ending March 2010	21.36	—	—	—

(2) Individual financial condition

	Total assets	Net assets	Shareholders capital rate	Shareholder's capital per share	
	Million yen	Million yen	%	Yen	Sen
Period ending March 2011	95,913	41,064	42.8	919.01	—
Period ending March 2010	98,455	41,627	42.3	931.22	—

(Reference) Equity capital Period ending March 2011 41,064 million yen Period ending March 2010 41,627 million yen

2. Individual performance forecast for the period ending March 2012 (From April 1, 2011 to March 31, 2012)

(Percentage indications show increase or decrease from the previous period for total period and from the same quarter of the previous year for the 2nd quarter cumulative period.)

	Sales amount		Operating profit		Ordinary profit		Current net profit		Current net earnings per share	
	Mil. yen	%	Mil. yen	%	Mil. yen	%	Mil. yen	%	Yen	Sen
2nd quarter consolidated cumulated period	57,000	23.1	1,200	—	1,200	—	500	—	11.19	—
Total period	118,000	8.9	3,500	179.6	3,500	158.0	1,700	195.7	38.04	—

(Reference) ① Estimated amount of work order received (the 2nd quarter consolidated cumulative period) 60,000 million yen

② Estimated amount of work order received (full year) 123,000 million yen

※ Display concerning state of audit proceeding implementation

Financial statement audit proceeding in accordance with Financial Instruments Transaction Law is under way at the time of disclosure of this brief report.

※ Explanation about adequate use of achievement forecasts and other noteworthy matters

Future-related descriptions like achievement prospects etc. given in this report are based on information currently available to the Company and given premises determined rational by the Company, and actual achievements etc. may vary widely owing to various factors. Please see Attachment, Page 2 “1. Management Record (1) Analysis of the management record” for caution etc. on the use of hypotheses as achievement forecast premises and achievement forecasts.

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1. Management Record

(1) Analysis of the management record

1) Management Results for the Current Consolidated Accounting Year

Japan's economy in the current consolidated fiscal year saw a sense of uncertain outlook heightened by the effect of the eastern Japan gigantic earthquake disaster that occurred on March 11, 2011 in addition to continued strong-yen trend, stock price stagnation, etc. despite signs of business revival seen due to increase in exports to emerging nations and the government's economic policies.

In the construction industry, order acceptance environment grew severe with a sense of equipment excess still remaining, public investment hovering in low tone, etc. though a mild growth was seen in private equipment investment.

Under these circumstances, we endeavored to secure orders and profits in accordance with the mid-term management plan "Go Back to the Starting Point to Realize Proactive Daidan." As a result, the following was the business performance for the current consolidated fiscal year:

Work amount on accepted orders was 110,751 million yen or down 4,769 million yen from the preceding consolidated fiscal year due to severe order acceptance environment.

Completed work amount was 109,224 million yen or down 7,050 million yen from the preceding consolidated fiscal year due to work amount on accepted orders decrease etc.

Completed work gross profit was 10,811 million yen or down 2,378 million yen from the preceding consolidated fiscal year due to completed work amount decrease etc.

Concerning operating profit and loss, operating profit was 1,236 million yen or down 1,790 million yen from the preceding consolidated fiscal year due to completed work gross profit decrease and general administration expense increase etc. though sales expense and general administration expense were 9,574 million yen or down 587 million yen from the preceding consolidated fiscal year because of the information system renewal in the preceding consolidated fiscal year.

Concerning ordinary profit and loss, ordinary profit was 1,343 million yen or down 1,764 million yen from the preceding consolidated fiscal year because of operating profit decrease and the 51 million yen exchange profit in the preceding consolidated fiscal year turning into 54 million yen exchange loss in the current consolidated fiscal year despite the recording of 152 million yen insurance premium receivable.

Concerning current period net profit and loss, current period net profit was 565 million yen or down 343 million yen from the preceding consolidated fiscal year after deduction of corporate tax, residence tax, business tax, adjustment for corporate tax etc. and minority shareholder loss because of the occurrence as special loss of 308 million yen investment securities appraisal loss and 98 million yen disaster loss (eastern Japan gigantic earthquake disaster-related loss) despite the recording as special profit of 296 million yen bad-debt reserve reversal, 48 million yen investment securities sales profit, etc.

2) Prospects for Net Period

Japan's economic outlook features heightened business slump anxiety since the eastern Japan gigantic earthquake disaster and Fukushima Daiichi Nuclear Power Plant accident have widespread effects on production, export, consumption, etc. and full-blown reconstruction is expected to take a long time. On the other hand, uncertainty is rising because of the anticipated reconstruction demand etc.

In the construction industry, severe order acceptance environment is expected to continue because of the sense of uncertainty on the trend of equipment investment that was on a tone of modest recovery amid priorities given to recovery of the areas afflicted by the eastern Japan gigantic earthquake disaster.

Under these circumstances, the next period prospect estimates 124,000 million yen work amount on accepted orders, 119,000 million yen completed work amount, and 3,500 million yen operating profit as described in the "Notice on Amendment and Review of Mid-Term Management Plan" announced today. Also estimated are 3,500 million yen ordinary profit anticipating an equal amount for non-operating income and non-operating expense and 1,700 million yen current period net profit.

Since the effect of the domestic economy stagnation factors of the eastern Japan gigantic earthquake disaster on the Company Group's business performance is difficult to calculate at present, these factors are not incorporated in the next period performance forecast.

(2) Financial Status-Related Analysis

1) Analysis concerning state of asset, liability, net asset :

Gross asset at the end of the current consolidated fiscal year was 96,306 million yen or down 2,566 million yen from the end of the preceding consolidated fiscal year.

Liquid asset was 76,512 million yen or down 2,665 million yen from the end of the preceding consolidated fiscal year.

Main causes are cash and deposit decrease (6,024 million yen) etc. exceeding increase (3,142 million yen)

in bills receivable, completed work accounts receivable, etc.

Fixed asset was 19,794 million yen or up 98 million yen from the end of the preceding consolidated fiscal year.

Main causes are prepaid pension expense increase (568 million yen), bad-debt reserve decrease (530 million yen), etc. exceeding investment securities decrease (545 million yen) and decrease (398 million yen) in bankruptcy and rehabilitation claims etc. included in Others.

Total debt at the end of the current consolidated fiscal year was 55,047 million yen or down 1,981 million yen from the end of the preceding consolidated fiscal year.

Liquid debt was 50,732 million yen or down 2,276 million yen from the end of the preceding consolidated fiscal year.

Main causes are decrease (298 million yen) in bills payable and work accounts payable, decrease (286 million yen) in short-term loans payable, decrease (797 million yen) in corporate tax etc. payable and so forth.

Fixed debt was 4,314 million yen or up 295 million yen from the end of the preceding consolidated fiscal year.

Main causes are long-term loan payable increase (582 million yen) exceeding retirement benefit reserve decrease (130 million yen).

Net asset at the end of the current consolidated fiscal year was 41,259 million yen or down 585 million yen from the end of the preceding consolidated fiscal year.

Main causes are surplus dividend (715 million yen) and other securities appraisal variance decrease (414 million yen) exceeding current period net profit recording (565 million yen).

Consequently, self-capital ratio was 42.8% or up 0.6 points from the end of the preceding consolidated fiscal year.

2) State of Cash Flows

Cash and cash equivalent ("fund") in the current consolidated fiscal year was 23,911 million yen (20.1% decrease) or down 6,024 million yen from the end of the preceding consolidated fiscal year.

Given below are the state of respective cash flows and their causes in the current consolidated fiscal year: (Cash flow from business activities)

Business activities resulted in 4,758 million yen fund decrease (vs. 3,859 million yen fund increase in the preceding consolidated fiscal year).

Main causes are sales credit increase, payment of corporate tax etc. and so forth.

(Cash flow from investment activities)

Investment activities resulted in 848 million yen fund expenditure (vs. 592 million yen fund expenditure in the preceding consolidated fiscal year).

Main causes are expenditure for tangible fixed asset acquirement, expenditure for investment securities acquirement, and expenditure for other fixed asset (software) acquirement.

(Cash flow from financial activities)

Financial activities resulted in 427 million yen fund decrease (vs. 2,017 million yen fund decrease in the preceding consolidated fiscal year).

Main causes are dividend payment etc.

(Reference) Transition of cash flow-related indexes

	Period ending March 2007	Period ending March 2008	Period ending March 2009	Period ending March 2010	Period ending March 2011
Shareholders' equity ratio	32.1%	40.7%	41.0%	42.2%	42.8%
Shareholders' equity ratio at market value	23.5%	18.6%	19.7%	21.2%	23.6%
Cash flow to interest-bearing liability ratio	—	—	1.1 years	2.3 years	—
Interest coverage ratio	—	—	47.5 times	26.3 times	—

Shareholders' equity ratio:

Shareholders' equity/Total assets

Shareholders' equity ratio at market value:

Aggregate market value of shares/Total assets

Cash flow to interest-bearing liability ratio:

Interest-bearing liabilities/Operating cash flow

Interest coverage ratio:

Operating cash flow/Interest payment

* Indexes are all calculated by financial values on a consolidated basis.

* Total market-price stock values are calculated on the basis of the number of issued stocks excluding treasury stock.

* Operating cash flow uses cash flow from operating activities given in consolidated cash flow calculation sheets.

* Interest-bearing liabilities cover all interest-paying liabilities of the liabilities given in the consolidated balance sheet.

Interest payment amount given in the consolidated cash flow calculation sheets is used for interest payment.

2. State of Corporate Group

Disclosure is omitted because of the absence of major changes from “Business Systematic Chart (Content of Business)” and “State of Affiliate Companies” in the latest securities report (submitted on June 29, 2010).

3. Management Policies

(1) Basic policy on management

Our Company Group enforces a basic management policy of “challenging to create a new value and contributing to the achievement of more favorable global environment and the progress of society at all times as a general facility work company” and provides customers with technologies and services, which are ahead of their needs, thus working toward upgrading the corporate value. Furthermore, the company has an on-target grasp of changes in the industrial structure and conducts the speedy and practical management with an eye toward becoming a vigorous company.

(2) Management index goal:

The Company Group aims at 2011 consolidated business performance of 124,000 million yen work amount on accepted orders, 119,000 million yen completed work amount, and 3,500 million yen operating profit as given in the “Notice on Amendment and Review of Mid-Term Management Plan” announced today.

(3) Medium- and long-term management strategies and challenges

Japan’s industry structure may change and uncertainty has risen over order acceptance environment because of the eastern Japan gigantic earthquake disaster and Fukushima Daiichi Nuclear Power Plant accident. However, we are endeavoring to improve profitability and corporate value through strategies and measures further focused on customers and field spots in accordance with the mid-term management plan “Go Back to the Starting Point to Realize Proactive Daidan” that started in April 2009 and is terminating this year.

Given below are the strategies, measures and challenges to be addressed in the mid-term management plan:

- ① Aiming at expanding renewal work order acceptance, “Buildings Carte System” will be introduced to share building-wise suggestions, work execution performance and building information through uniform management and to push ahead further positively with the suggestion business utilizing technical capabilities of the integrated equipment business.
- ② “Daidan Meister System” has been introduced to foster cooperative companies and to tackle with realization of safety securing and quality improvement. Efforts will be made to build comfortable workplace environment considering securing safety and health for employees and cooperative companies is an important corporate obligation.
- ③ The hospital team set up last year was made an independent “Medical Facility Promotion Bureau” within the headquarter structure in April 2011 to strengthen hospital-related renewal and new construction case presentations.
- ④ R&D and industrialization contributing to environment load reduction including filter recycling with supercritical CO₂ washing and recycling technology have been pushed ahead while energy-saving technology development and pertinent suggestions to customers have been promoted. Efforts have also been made positively for business expansion including plant factories promising future markets.
- ⑤ Remaining to be a corporation trusted by society requires management further in line with compliance. Corporate governance system will be reinforced and executives enlightening activities will be continued. Structure will be maintained to allow internal control system to function efficiently.

All these efforts will realize proactive Daidan, always allow to challenge new value creation, and contribute to realization of a better global environment and development of society.

4. Consolidated Financial Statements, etc.

(1) Consolidated balance sheet

(in million yen)

	Previous consolidated accounting year (As of March 31, 2010)	Current consolidated accounting year (As of March 31, 2011)
Assets		
Current assets		
Cash on hand and in banks	29,963	23,938
Bills receivables, completed work accounts receivables	45,697	48,839
Securities	100	100
Incomplete work expenditures	464	387
Inventories of raw materials and supplies	0	0
Deferred tax assets	1,339	1,092
Others	1,686	2,233
Allowance for bad debts	-75	-80
Total current assets	79,177	76,512
Fixed assets		
Tangible fixed assets		
Buildings and structures	4,962	4,757
Accumulated depreciation	-2,893	-2,698
Buildings and structures (net values)	2,069	2,058
Machinery and equipment, and transportation equipment	136	132
Accumulated depreciation	-92	-94
Machinery and equipment, and transportation equipment (net values)	44	38
Tools and facilities	735	754
Accumulated depreciation	-441	-518
Tools and facilities (net values)	294	235
Land	1,058	1,058
Total tangible fixed assets	3,465	3,391
Intangible fixed assets	754	763
Investments and other assets		
Investment securities	7,578	7,033
Deferred tax assets	1,337	1,350
Prepaid pension costs	4,763	5,331
Others	3,382	2,978
Allowance for bad debts	-1,585	-1,054
Total investments and other assets	15,475	15,639
Total fixed assets	19,695	19,794
Total assets	98,873	96,306

(in million yen)

	Previous consolidated accounting year (As of March 31, 2010)	Current consolidated accounting year (As of March 31, 2011)
Liabilities		
Current liabilities		
Bills payable, work accounts payable	36,643	36,344
Short-term loans payable	6,932	6,645
Corporate taxes, etc. payable	799	2
Incomplete work accounts received	1,910	1,661
Completed work compensation reserve	42	187
Work loss reserves	825	811
Overseas investment loss reserve	11	—
Others	5,844	5,079
Total current liabilities	53,009	50,732
Fixed liabilities		
Long-term loans payable	1,513	2,095
Retirement benefits reserve	1,675	1,544
Directors' retirement benefits reserve	610	—
Environment measure reserve	220	220
Long-term accounts payable	—	439
Overseas investment loss reserve	—	13
Others	0	0
Total fixed liabilities	4,019	4,314
Total liabilities	57,028	55,047
Net Assets		
Shareholders' equity		
Capital stock	4,479	4,479
Capital surplus	4,810	4,809
Earned surplus	32,578	32,428
Treasury stock	-619	-626
Total shareholders' equity	41,248	41,091
Accumulated other comprehensive profit		
Evaluation difference of other securities	488	73
Currency translation adjustment account	26	28
Total accumulated other comprehensive profit	515	102
Minority interest equity	80	65
Total net assets	41,844	41,259
Total liabilities and net assets	98,873	96,306

(2) Consolidated profit and loss statement and consolidated comprehensive income statement
(Consolidated profit and loss statement)

(in million yen)

	Previous consolidated accounting year (From April 1, 2009 to March 31, 2010)	Current consolidated accounting year (From April 1, 2010 to March 31, 2011)
Completed work amount	116,275	109,224
Completed work cost	103,085	98,413
Completed work gross profit	13,189	10,811
Selling expenses and general administrative expenses	10,162	9,574
Operating profit	3,027	1,236
Non-operating revenue		
Interests received	31	22
Dividends received	124	132
Real estate rent	35	34
Insurance claim received	16	152
Exchange profit	51	-
Others	10	9
Total non-operating income	270	351
Non-operating expenses		
Interest payable	156	161
Payment guarantee charge	19	8
Loss on foreign exchange	-	54
Others	13	19
Total non-operating expenses	189	244
Ordinary profit	3,108	1,343
Special profits		
Profit on sales of fixed assets	0	1
Profit on sales of investments in securities	-	48
Profit gained by returning allowance for bad debts	2	296
Total special profits	2	346
Special losses		
Loss on sales of fixed assets	-	7
Loss on retirement of fixed assets	28	6
Evaluation loss on investments in securities	-	308
Overseas operation liquidation loss	5	13
Loss due to disaster	-	98
Equity fluctuation loss	54	-
Environment measure reserve provision	220	-
Total special losses	308	434
Current net profit before tax adjustments, etc.	2,801	1,256
Corporate tax, residence tax and business tax	1,286	186
Adjustment amounts such as for corporate taxes	605	516
Total corporate taxes etc.	1,892	703
Current period net profit before adjustment for minority shareholder profit and loss	-	552
Minority shareholder profit or minority shareholder loss (-)	0	-12
Current net profit	909	565

(Consolidated comprehensive income statement)

(in million yen)

	Previous consolidated accounting year (From April 1, 2009 to March 31, 2010)	Current consolidated accounting year (From April 1, 2010 to March 31, 2011)
Current period net profit before adjustment for minority shareholder profit and loss	-	552
Other comprehensive profit		
Other securities appraisal variance	-	-414
Exchange conversion adjustment account	-	-0
Total other comprehensive profit	-	-414
Comprehensive profit	-	137
(Particulars)		
Comprehensive profit pertaining to parent company shareholders	-	151
Comprehensive profit pertaining to minority shareholders	-	-14

(3) Statement of changes in consolidated shareholders' equity, etc.

(in million yen)

	Previous consolidated accounting year (From April 1, 2009 to March 31, 2010)	Current consolidated accounting year (From April 1, 2010 to March 31, 2011)
Shareholders' equity		
Capital stock		
Preceding period-end balance	4,479	4,479
Current period variables		
Current period variables total	—	—
Current period-end balance	4,479	4,479
Capital surplus		
Preceding period-end balance	4,810	4,810
Current period variables		
Disposition of treasury stock	-0	-0
Current period variables total	-0	-0
Current period-end balance	4,810	4,809
Earned surplus		
Preceding period-end balance	32,518	32,578
Current period variables		
Dividend of earned surplus	-849	-715
Current net earnings per share	909	565
Current period variables total	59	-149
Current period-end balance	32,578	32,428
Treasury stock		
Preceding period-end balance	-614	-619
Current period variables		
Acquisition of treasury stock	-6	-9
Disposition of treasury stock	0	2
Current period variables total	-5	-7
Current period-end balance	-619	-626
Total shareholders' equity		
Preceding period-end balance	41,194	41,248
Current period variables		
Dividend of earned surplus	-849	-715
Current net earnings per share	909	565
Acquisition of treasury stock	-6	-9
Disposition of treasury stock	0	1
Current period variables total	54	-157
Current period-end balance	41,248	41,091

(in million yen)

	Previous consolidated accounting year (From April 1, 2009 to March 31, 2010)	Current consolidated accounting year (From April 1, 2010 to March 31, 2011)
Accumulated other comprehensive profit		
Other securities appraisal variance		
Preceding period-end balance	3	488
Current period variables		
Fluctuation amount (net amount) in current period in items other than shareholder equity	485	-414
Current period variables total	485	-414
Current period-end balance	488	73
Exchange conversion adjustment account		
Preceding period-end balance	13	26
Current period variables		
Fluctuation amount (net amount) in current period in items other than shareholder equity	13	1
Current period variables total	13	1
Current period-end balance	26	28
Total accumulated other comprehensive profit		
Preceding period-end balance	17	515
Current period variables		
Fluctuation amount (net amount) in current period in items other than shareholder equity	498	-413
Current period variables total	498	-413
Current period-end balance	515	102
Minority interest equity		
Preceding period-end balance	3	80
Current period variables		
Fluctuation amount (net amount) in current period in items other than shareholder equity	76	-14
Current period variables total	76	-14
Current period-end balance	80	65
Total net assets		
Preceding period-end balance	41,214	41,844
Current period variables		
Dividend of earned surplus	-849	-715
Current net earnings per share	909	565
Acquisition of treasury stock	-6	-9
Disposition of treasury stock	0	1
Fluctuation amount (net amount) in current period in items other than shareholder equity	575	-427
Current period variables total	629	-585
Current period-end balance	41,844	41,259

(4) Statement of consolidated cash flow

(in million yen)

	Previous consolidated accounting year (From April 1, 2009 to March 31, 2010)	Current consolidated accounting year (From April 1, 2010 to March 31, 2011)
Cash flow on sales activities		
Current net profit before tax adjustments, etc.	2,801	1,256
Depression expenses	383	436
Increased or decreased amount of allowance for bad debts ("—" represents decrease.)	38	-525
Increased or decreased amount of reserves for retirement benefits and reserves for directors' retirement benefits ("—" represents decrease.)	18	—
Increased or decreased amount of reserves for retirement benefits ("—" represents decrease.)	—	-101
Earned interest and dividends received	-156	-155
Interest paid	156	161
Evaluation loss on investments in securities ("—" represents profit.)	—	308
Profit or loss on sales of investments in securities ("—" represents profit.)	—	-48
Profit or loss on sales of fixed assets ("—" represents profit.)	-0	5
Loss on retirement of fixed assets	28	6
Equity fluctuation profit and loss ("—" represents profit)	54	—
Environment measure reserve provision	220	—
Overseas business liquidation loss	5	13
Increased or decreased amount of sales credits ("—" represents increase.)	3,651	-2,752
Increased or decreased amount of incomplete work expenditures ("—" represents increase.)	143	76
Other floating asset increase and decrease ("—" represents increase)	-806	-24
Other fixed assets increase and decrease ("—" represents increase.)	—	-568
Increased or decreased amount of procurement credits ("—" represents decrease.)	-835	-298
Increased or decreased amount of incomplete work received amount ("—" represents decrease.)	-757	-248
Other floating liability increase and decrease ("—" represents decrease)	328	-632
Other fixed liability increase and decrease ("—" represents decrease)	—	-199
Sub-total	5,275	-3,290
Received amount of interests and dividends	156	155
Paid interest amount	-146	-162
Paid amount of corporate tax, etc.	-1,425	-1,460
Cash flow on sales activities	3,859	-4,758
Cash flow on investment activities		
Revenue from time deposit refund	27	27
Expenditures by depositing of time deposits	-27	-27
Expenditures by acquiring of securities	-100	-100
Revenue by sales and redemption of securities	100	100
Expenditures by acquiring of tangible fixed assets	-211	-236
Revenue by sales of tangible fixed assets	1	3
Expenditures by acquiring of investment securities	-15	-567
Revenue by sales and redemption of investment securities	2	150
Revenue from sale of affiliated company stock	22	—
Expenditures by loans	-22	-1
Revenue by recovery of loans	55	19
Expenditures by acquiring of other fixed assets	-577	-508
Revenue by sales of other fixed assets	152	291
Cash flow on investment activities	-592	-848

(in million yen)

	Previous consolidated accounting year (From April 1, 2009 to March 31, 2010)	Current consolidated accounting year (From April 1, 2010 to March 31, 2011)
Cash flow on financial activities		
Revenue by short-term loans	23,570	37,270
Expenditures by return of short-term loans	-24,620	-37,620
Revenue by long-term loans	2,100	2,812
Expenditures by return of long-term loans	-2,223	-2,166
Expenditures by acquiring of treasury stock	-6	-9
Revenue by sales of treasury stock	0	1
Revenue from payment by minority shareholders	11	-
Paid amount of dividends	-849	-715
Cash flow on financial activities	-2,017	-427
Translation difference relating to cash and cash equivalents	32	8
Increased or decreased amount of cash and cash equivalents ("—" represents decrease.)	1,282	-6,024
Balance of cash and cash equivalents at the beginning of period	28,653	29,936
Balance of cash and cash equivalents at the end of period	29,936	23,911

(5) Annotation concerning going concern premise

No applicable items.

(6) Basic important items for producing consolidated financial statements

Previous consolidated accounting year (From April 1, 2009 to March 31, 2010)	Current consolidated accounting year (From April 1, 2010 to March 31, 2011)
	<p>(Application of accounting standards concerning asset eliminating debt)</p> <p>“Accounting Standards Concerning Asset Eliminating Debt” (Corporate Accounting Standards No.18 of March 31, 2008) and “Application Guideline of Accounting Standards Concerning Asset Eliminating Debt” (Corporate Accounting Standards Application Guideline No.21 of March 31, 2008) have been applied from the current consolidated fiscal year.</p> <p>The application is free of any influence.</p>

(7) Annotation items concerning consolidated financial statements

(Relating to consolidated balance sheet)

Previous consolidated accounting year (March 31, 2010)	Current consolidated accounting year (March 31, 2011)
<p>1 Mortgaged assets</p> <p>Mortgaged assets and corresponding liabilities are as follows:</p> <p>Mortgaged asset:</p> <p>Investment securities 91 million yen</p> <p>Liability corresponding to the above:</p> <p>Short-term loans payable 75 million yen</p> <p>In addition to the above, the following asset is provided as mortgage on loans payable by the Company's investment companies engaged in PFI business:</p> <p>Investment securities 29 million yen</p> <p>Further, the following asset is provided as mortgage for purchase liability performance bond for consolidated subsidiaries:</p> <p>Time deposit 27 million yen</p> <p>2 Contingent liability</p> <p>Loss indemnity is given to investors to the following consolidated subsidiary on the amount of investment:</p> <p>DAI-DAN (THAILAND) CO., LTD. 14 million yen</p>	<p>1 Mortgaged assets</p> <p>Mortgaged assets and corresponding liabilities are as follows:</p> <p>Mortgaged asset:</p> <p>Investment securities 71 million yen</p> <p>Liability corresponding to the above:</p> <p>Short-term loans payable 100 million yen</p> <p>Long-term loans payable 175 million yen</p> <p>In addition to the above, the following asset is provided as mortgage on loans payable by the Company's investment companies engaged in PFI business:</p> <p>Investment securities 29 million yen</p> <p>Further, the following asset is provided as mortgage for purchase liability performance bond for consolidated subsidiaries:</p> <p>Time deposit 27 million yen</p> <p>2 Contingent liability</p> <p>Loss indemnity is given to investors to the following consolidated subsidiary on the amount of investment:</p> <p>DAI-DAN (THAILAND) CO., LTD. 13 million yen</p>

(Relating to consolidated profit and loss statement)

Previous consolidated accounting year (From April 1, 2009 to March 31, 2010)		Current consolidated accounting year (From April 1, 2010 to March 31, 2011)	
Main items of selling expenses and general administrative expenses are as follows:		Main items of selling expenses and general administrative expenses are as follows:	
Employee salary and allowance	3,606 million yen	Employee salary and allowance	3,304 million yen
Retirement benefit	596	Retirement benefit	550
Directors retirement benefit reserve transfer	62	Directors retirement benefit reserve transfer	20
Communication and traffic expenses	875	Communication and traffic expenses	896
Computer expense	643	Computer expense	468
Bad debt reserve transfer	45	Depreciation expense	430
Depreciation expense	378		

(Concerning consolidated comprehensive profit calculation statement)

Current consolidated fiscal year (from April 1, 2010 to March 31, 2011)

1	Comprehensive profit in the consolidated fiscal year immediately before the current consolidated fiscal year	
	Comprehensive profit pertaining to parent company shareholders	1,395 million yen
	Comprehensive profit pertaining to minority shareholders	0 million yen
	Total	1,396 million yen
2	Other comprehensive profit in the consolidated fiscal year immediately before the current consolidated fiscal year	
	Other securities appraisal variance	485 million yen
	Exchange conversion adjustment account	1 million yen
	Total	486 million yen

(Account statement of changes in consolidated shareholder's equity etc.)

Previous consolidated accounting year (From April 1, 2009 to March 31, 2010)

1. Items relating to the type and number of issued stocks

Type of stock	End of the previous consolidated accounting year	Increase	Decrease	End of the current consolidated accounting period
Common stock (thousand shares)	45,963	—	—	45,963

2. Items relating to the type and number of treasury stocks

Type of stock	End of the previous consolidated accounting year	Increase	Decrease	End of the current consolidated accounting period
Common stock (thousand shares)	1,251	12	1	1,262

(Outline of variation causes)

Main items of increases are as follows:

Increase due to odd stock purchase request 12 thousand shares

Main items of decreases are as follows:

Decrease due to odd stock sale request. 1 thousand shares

3. Matters pertaining to new share subscription right etc.

There are no matters that come under this paragraph.

4. Items relating to dividend

(1) Paid amount of dividend

Resolution	Type of stock	Total dividends (in million yen)	Dividend per stock (in yen)	Record date	Effective date
Ordinary general meeting of shareholders on June 26, 2009	Common stock	491	11.00	March 31, 2009	June 29, 2009
Board of directors on November 12, 2009	Common stock	357	8.00	September 30, 2009	December 1, 2009

(2) Of the dividends with their record date belonging to the current consolidated accounting year, those becoming effective in the next consolidated accounting period.

Resolution	Type of stock	Resource for dividend	Total dividends (in million yen)	Dividend per stock (in yen)	Record date	Effective date
Ordinary general meeting of shareholders on June 29, 2010	Common stock	Surplus earnings	357	8.00	March 31, 2010	June 30, 2010

Current consolidated accounting year (From April 1, 2010 to March 31, 2011)

1. Items relating to the type and number of issued stocks

Type of stock	End of the previous consolidated accounting year	Increase	Decrease	End of the current consolidated accounting period
Common stock (thousand shares)	45,963	—	—	45,963

2. Items relating to the type and number of treasury stocks

Type of stock	End of the previous consolidated accounting year	Increase	Decrease	End of the current consolidated accounting period
Common stock (thousand shares)	1,262	22	4	1,280

(Outline of variation causes)

Main items of increases are as follows:

Increase due to odd stock purchase request 22 thousand shares

Main items of decreases are as follows:

Decrease due to odd stock sale request 4 thousand shares

3. Matters pertaining to new stock subscription right etc.

There are no matters that come under this paragraph.

4. Items relating to dividend

(1) Paid amount of dividend

Resolution	Type of stock	Total dividends (in million yen)	Dividend per stock (in yen)	Record date	Effective date
Ordinary general meeting of shareholders on June 29, 2010	Common stock	357	8.00	March 31, 2010	June 30, 2010
Board of directors on November 9, 2010	Common stock	357	8.00	September 30, 2010	December 1, 2010

(2) Of the dividends with their record date belonging to the current consolidated accounting year, those becoming effective in the next consolidated accounting period.

Resolution	Type of stock	Resource for dividend	Total dividends (in million yen)	Dividend per stock (in yen)	Record date	Effective date
Ordinary general meeting of shareholders on June 29, 2011	Common stock	Surplus earnings	357	8.00	March 31, 2011	June 30, 2011

(Relating to consolidated cash flow statement)

Previous consolidated accounting year (From April 1, 2009 to March 31, 2010)		Current consolidated accounting year (From April 1, 2010 to March 31, 2011)	
The following table shows the relationship between the balance of cash and cash equivalents at the end of full-year period and the amounts of accounts listed in the full-year consolidated balance sheet		The following table shows the relationship between the balance of cash and cash equivalents at the end of full-year period and the amounts of accounts listed in the full-year consolidated balance sheet	
Cash and deposit accounts	29,963 million yen	Cash and deposit account	23,938 million yen
Securities account	100	Time deposits with time period of more than three months	-27
Total	30,063	Cash and cash equivalents	23,911
Time deposits with time period of more than three months	- 27		
Securities other than add-on type bond investment trusts	- 100		
Cash and cash equivalents	29,936		

(Segment Information etc.)

a. Segment Information by Business Types

Previous consolidated accounting year (from April 1, 2009 to March 31, 2010)

No segment information by business types is described since this corporate group is engaged in equipment work business and no other types of business.

b. Segment Information by Locations

Previous consolidated accounting year (from April 1, 2009 to March 31, 2010)

Description of segment information by locations is omitted since the proportion for “Japan” exceeds 90% of total sales and total assets of the whole segments respectively.

c. Overseas Sales

Previous consolidated accounting year (from April 1, 2009 to March 31, 2010)

Description of overseas sales is omitted since overseas sales are below 10% of consolidated sales.

(Segment Information)

Current consolidated accounting year (From April 1, 2010 to March 31, 2011)

Descriptions are omitted since the Company Group is a single segment of equipment work business.

(Additional information)

“Accounting Standards Concerning Disclosure of Segment Information Etc.” (Corporate Accounting Standards No.17 of March 27, 2009) and “Application Guideline of Accounting Standards Concerning Disclosure of Segment Information Etc.” (Corporate Accounting Standards Application Guideline No.20 of March 21, 2008) have been applied from the current consolidated fiscal year.

(Per-share information)

Items	Previous consolidated accounting year (From April 1, 2009 to March 31, 2010)	Current consolidated accounting year (From April 1, 2010 to March 31, 2011)
Per-share net asset	934.29 yen	921.90 yen
Per-share current period net profit	20.34 yen	12.65 yen
Per-share current period net profit after adjustment for potential shares	Per-share current period net profit after adjustment for potential shares is not mentioned because of the absence of potential shares.	Same as on the left

(Note) Basis for calculation

Per-share current period net profit is calculated on the basis of the following:

	Previous consolidated accounting year (From April 1, 2009 to March 31, 2010)	Current consolidated accounting year (From April 1, 2010 to March 31, 2011)
Current period net profit (million yen)	909	565
Amount not belonging to common stock (million yen)	—	—
Current period net profit pertaining to common stock (million yen)	909	565
Average number of common stock shares during the period (thousand shares)	44,706	44,693

(Important events subsequent to balance sheet date)

Not applicable

(On disclosure omission)

Disclosure of annotations concerning real estate such as lease transactions, tax effect accounting, financial products, securities, retirement benefit, asset retirement obligation, lease and etc. is omitted since disclosure necessity in the brief report on the financial statements is considered small.

No annotations exist concerning information of the parties concerned, derivative transactions, stock options etc. and business combination etc.

5. Individual Financial Statements

(1) Balance sheet

(in million yen)

	Previous fiscal year (As of March 31, 2010)	Current fiscal year (As of March 31, 2011)
Assets		
Current assets		
Cash on hand in banks	29,481	23,480
Bills receivables	3,301	2,753
Completed work accounts receivables	42,222	45,915
Securities	100	100
Incomplete work expenditures	459	395
Inventories of raw materials and supplies	0	0
Prepaid expense	21	22
Advance payments	798	896
Deferred tax assets	1,364	1,090
Others	861	1,315
Allowance for bad debts	-74	-79
Total current assets	78,537	75,891
Fixed assets		
Tangible fixed assets		
Buildings	4,820	4,615
Accumulated depreciation	-2,779	-2,580
Buildings (net values)	2,041	2,035
Structures	141	141
Accumulated depreciation	-114	-117
Structures (net values)	27	23
Machinery and equipment	17	17
Accumulated depreciation	-16	-16
Machinery and equipment (net values)	1	1
Vehicle and delivery equipment	109	98
Accumulated depreciation	-67	-68
Vehicle and delivery equipment (net values)	41	30
Tools and facilities	714	732
Accumulated depreciation	-423	-499
Tools and facilities (net values)	290	233
Land	1,058	1,058
Total tangible fixed assets	3,461	3,381
Intangible fixed assets		
Land lease rights	18	18
Software	696	698
Others	38	45
Total intangible fixed assets	752	762

(in million yen)

	Previous fiscal year (As of March 31, 2010)	Current fiscal year (As of March 31, 2011)
Investments and other assets		
Investment securities	7,513	6,967
Affiliate company stock	289	289
Long-term loans receivables	8	5
Long-term loan to employees	4	3
Long-term loan to affiliate companies	44	44
Deposited guaranty money	645	640
Long-term insurance premiums	387	428
Bankruptcy-reorganization credit etc.	1,570	1,169
Long-term prepaid expense	-	0
Prepaid pension costs	4,763	5,331
Golf course membership	714	661
Deferred tax assets	1,332	1,377
Others	101	103
Allowance for bad debts	-1,669	-1,146
Total investments and other assets	15,704	15,877
Total fixed assets	19,918	20,021
Total assets	98,455	95,913
Liabilities		
Current liabilities		
Bills payable	5,405	5,923
Work accounts payable	31,084	30,247
Short-term loans payable	5,090	4,740
Long-term loans payable scheduled for repayment in 1 year	1,842	1,905
Accounts payable	522	479
Expenses payable	2,264	1,504
Corporate tax payable etc.	796	-
Consumption tax payable etc.	55	322
Incomplete work accounts received	1,903	1,664
Accounts entrusted	2,393	2,130
Accounts entrusted by employees	579	592
Completed work compensation reserve	41	186
Work loss reserves	825	811
Others	5	26
Total current liabilities	52,811	50,535
Fixed liabilities		
Long-term loans payable	1,513	2,095
Retirement benefits reserve	1,673	1,543
Directors' retirement benefits reserve	610	-
Environment measure reserve	220	220
Long-term accounts payable	-	439
Overseas investment loss reserve	-	13
Others	0	0
Total fixed liabilities	4,017	4,312
Total liabilities	56,828	54,848

(in million yen)

	Previous fiscal year (As of March 31, 2010)	Current fiscal year (As of March 31, 2011)
Net Assets		
Shareholders' equity		
Capital stock	4,479	4,479
Capital surplus		
Capital reserve	4,716	4,716
Other capital surplus	94	93
Capital surplus total	4,810	4,809
Earned surplus		
Profit reserve	1,119	1,119
Other profit surplus		
Fixed asset advanced depreciation reserve	74	71
Contingent reserve	29,720	29,720
Carried over profit surplus	1,553	1,416
Earned surplus total	32,468	32,327
Treasury stock	-619	-626
Total shareholders' equity	41,138	40,990
Evaluation / Currency translation difference, etc.		
Evaluation difference of other securities	488	73
Total evaluation / Currency translation difference, etc.	488	73
Total net assets	41,627	41,064
Total liabilities and net assets	98,455	95,913

(2) Profit and loss statement

(in million yen)

	Previous fiscal year (From April 1, 2009 to March 31, 2010)	Current fiscal year (From April 1, 2010 to March 31, 2011)
Completed work amount	115,374	108,370
Completed work cost	102,336	97,658
Completed work gross profit	13,038	10,712
Selling expenses and general administrative expenses	10,040	9,460
Operating profit	2,997	1,251
Non-operating revenue		
Interests received	28	21
Dividends received	124	132
Real estate rent	35	34
Insurance premium received	16	152
Exchange profit	55	–
Others	9	9
Total non-operating revenue	270	349
Non-operating expenses		
Interest payable	156	161
Payment guarantee charge	19	8
Loss on foreign exchange	–	56
Others	13	18
Total non-operating expenses	189	244
Ordinary profit	3,077	1,356
Special profits		
Profit on sales of fixed assets	–	1
Profit on sales of investments in securities	–	48
Profit from sale of affiliated company stock	18	–
Profit gained by returning allowance for bad debts	2	285
Total special profits	20	335
Special losses		
Loss on sales of fixed assets	–	7
Loss on retirement of fixed assets	28	6
Evaluation loss on investments in securities	–	308
Loss due to disaster	–	98
Affiliate company liquidation loss	14	–
Environment measure reserve provision	220	–
Overseas operation liquidation loss	–	13
Total special losses	262	434
Current period net profit before tax	2,835	1,258
Corporate tax, residence tax and business tax	1,275	167
Adjustment amounts such as for corporate taxes	605	516
Total corporation tax etc.	1,880	683
Current net profit	955	574

(3) Statement of changes in shareholders' equity, etc.

(in million yen)

	Previous fiscal year (From April 1, 2009 to March 31, 2010)	Current fiscal year (From April 1, 2010 to March 31, 2011)
Shareholders' equity		
Capital stock		
Preceding period-end balance	4,479	4,479
Current period variables		
Current period variables total	—	—
Current period-end balance	4,479	4,479
Capital surplus		
Capital reserve		
Preceding period-end balance	4,716	4,716
Current period variables		
Current period variables total	—	—
Current period-end balance	4,716	4,716
Other capital surplus		
Preceding period-end balance	94	94
Current period variables		
Disposition of treasury stock	-0	-0
Current period variables total	-0	-0
Current period-end balance	94	93
Capital surplus total		
Preceding period-end balance	4,810	4,810
Current period variables		
Disposition of treasury stock	-0	-0
Current period variables total	-0	-0
Current period-end balance	4,810	4,809
Earned surplus		
Profit reserve		
Preceding period-end balance	1,119	1,119
Current period variables		
Current period variables total	—	—
Current period-end balance	1,119	1,119
Other earned surplus		
Fixed asset advanced depreciation reserve		
Preceding period-end balance	78	74
Current period variables		
Reserve disposition	-3	-3
Current period variables total	-3	-3
Current period-end balance	74	71
Contingent reserve		
Preceding period-end balance	29,720	29,720
Current period variables		
Reserve disposition	—	—
Current period variables total	—	—
Current period-end balance	29,720	29,720

(in million yen)

	Previous fiscal year (From April 1, 2009 to March 31, 2010)	Current fiscal year (From April 1, 2010 to March 31, 2011)
Carried over profit surplus		
Preceding period-end balance	1,444	1,553
Current period variables		
Reserve disposition	3	3
Dividend of earned surplus	-849	-715
Current net earnings per share	955	574
Current period variables total	108	-136
Current period-end balance	1,553	1,416
Profit surplus total		
Preceding period-end balance	32,362	32,468
Current period variables		
Reserve disposition	—	—
Dividend of earned surplus	-849	-715
Current net earnings per share	955	574
Current period variables total	105	-140
Current period-end balance	32,468	32,327
Treasury stock		
Preceding period-end balance	-614	-619
Current period variables		
Acquisition of treasury stock	-6	-9
Disposition of treasury stock	0	2
Current period variables total	-5	-7
Current period-end balance	-619	-626
Total shareholders' equity		
Preceding period-end balance	41,038	41,138
Current period variables		
Reserve disposition	—	—
Dividend of earned surplus	-849	-715
Current net earnings per share	955	574
Acquisition of treasury stock	-6	-9
Disposition of treasury stock	0	1
Current period variables total	100	-147
Current period-end balance	41,138	40,990
Evaluation / Currency translation difference, etc.		
Evaluation difference of other securities		
Preceding period-end balance	3	488
Current period variables		
Fluctuation amount (net amount) in current period in items other than shareholder equity	485	-414
Current period variables total	485	-414
Current period-end balance	488	73
Total evaluation / currency translation difference, etc.		
Preceding period-end balance	3	488
Current period variables		
Fluctuation amount (net amount) in current period in items other than shareholder equity	485	-414
Current period variables total	485	-414
Current period-end balance	488	73

(in million yen)

	Previous fiscal year (From April 1, 2009 to March 31, 2010)	Current fiscal year (From April 1, 2010 to March 31, 2011)
Total net assets		
Preceding period-end balance	41,041	41,627
Current period variables		
Reserve disposition	—	—
Dividend of earned surplus	-849	-715
Current net earnings per share	955	574
Acquisition of treasury stock	-6	-9
Disposition of treasury stock	0	1
Fluctuation amount (net amount) in current period in items other than shareholder equity	485	-414
Current period variables total	585	-562
Current period-end balance	41,627	41,064

(4) Annotation Concerning Going Concern Premise

No applicable items.

6. Others

(1) Board member changes

1) Changes in Representative Directors

No applicable items.

2) Change in other board members

• Newly appointed director candidate

Director, Corporate Officer, Deputy General Manager of Tokyo Head Office, Sales Coordination	Taisuke SUGIMOTO	(Currently Senior Corporate Officer, Deputy General Manager of Tokyo Head Office, Sales Coordination)
Director, Corporate Officer, Central Japan Area, General Manager of Nagoya Branch Office	Takashi OHTA	(Currently Senior Corporate Officer, Central Japan Area, General Manager of Nagoya Branch Office)
Director, Corporate Officer, General Manager of Kyushu Branch Office	Michikatsu OSAKA	(Currently Senior Corporate Officer, General Manager of Kyushu Branch Office)

• Directors scheduled for retirement

No applicable items.

3) Scheduled Date of Assumption of Office

June 29, 2011

(2) Others

Divisional amount of work orders received, completed works, and works carried over (consolidated)

(in million yen)

(in million yen)

		Previous consolidated accounting year		Current consolidated accounting year		Difference	
		(From April 1, 2009 to March 31,2010)		(From April 1, 2010 to March 31, 2011)			
		Amount	Component ratio %	Amount	Component ratio %	Amount	%
Amount of work orders received	Electrical work	21,450	18.6	20,765	18.8	-684	-3.2
	Air-conditioning work	72,220	62.5	64,949	58.6	-7,271	-10.1
	Plumbing/sanitation work	21,850	18.9	25,036	22.6	3,186	14.6
	Total	115,521	100.0	110,751	100.0	-4,769	-4.1
	(Renewal work)	50,554	43.8	55,395	50.0	4,841	9.6
	(Overseas work)	7,161	6.2	2,301	2.1	-4,859	-67.9
Amount of completed works	Electrical work	21,450	18.4	20,285	18.6	-1,164	-5.4
	Air-conditioning work	67,057	57.7	66,206	60.6	-851	-1.3
	Plumbing/sanitation work	27,767	23.9	22,733	20.8	-5,034	-18.1
	Total	116,275	100.0	109,224	100.0	-7,050	-6.1
	(Renewal work)	50,329	43.3	50,294	46.1	-35	-0.1
	(Overseas work)	3,834	3.3	5,809	5.3	1,974	51.5
Amount of works carried over	Electrical work	9,622	11.6	10,101	11.9	479	5.0
	Air-conditioning work	56,315	67.8	55,059	65.1	-1,256	-2.2
	Plumbing/sanitation work	17,117	20.6	19,421	23.0	2,303	13.5
	Total	83,055	100.0	84,582	100.0	1,526	1.8
	(Renewal work)	16,153	19.5	21,174	25.0	5,021	31.1
	(Overseas work)	4,927	5.9	1,419	1.7	-3,507	-71.2

Divisional amount of work orders received, completed works, and works carried over (individual)

(in million yen)

(in million yen)

		Previous fiscal year		Current fiscal year		Difference	
		(From April 1, 2009 to March 31,2010)		(From April 1, 2010 to March 31, 2011)			
		Amount	Component ratio %	Amount	Component ratio %	Amount	%
Amount of work orders received	Electrical work	21,246	18.5	20,560	18.7	-686	-3.2
	Air-conditioning work	71,728	62.6	64,607	58.8	-7,120	-9.9
	Plumbing/sanitation work	21,646	18.9	24,773	22.5	3,126	14.4
	Total	114,621	100.0	109,941	100.0	-4,679	-4.1
	(Renewal work)	49,645	43.3	54,569	49.6	4,924	9.9
	(Overseas work)	6,855	6.0	1,907	1.7	-4,947	-72.2
Amount of completed works	Electrical work	21,225	18.4	20,076	18.5	-1,148	-5.4
	Air-conditioning work	66,580	57.7	65,808	60.7	-772	-1.2
	Plumbing/sanitation work	27,569	23.9	22,485	20.8	-5,083	-18.4
	Total	115,374	100.0	108,370	100.0	-7,004	-6.1
	(Renewal work)	49,507	42.9	49,427	45.6	-79	-0.2
	(Overseas work)	3,483	3.0	5,418	5.0	1,935	55.6
Amount of works carried over	Electrical work	9,598	11.6	10,082	11.9	484	5.0
	Air-conditioning work	56,198	67.8	54,998	65.1	-1,200	-2.1
	Plumbing/sanitation work	17,108	20.6	19,395	23.0	2,287	13.4
	Total	82,906	100.0	84,476	100.0	1,570	1.9
	(Renewal work)	16,003	19.3	21,145	25.0	5,142	32.1
	(Overseas work)	4,871	5.9	1,360	1.6	-3,510	-72.1