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In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Consolidated Financial Statements for the Period Ending March 2024 [Japanese Standard]

May 9, 2024

Name of listed company: DAI-DAN Co., Ltd.

Code No.: 1980 URL: https://www.daidan.co.jp/

Representative of Company: Yasuhiro Yamanaka, Representative Director, President

Inquiries to be addressed to: Yasuo Kamei, Director, Senior Corporate Officer,

Head of General Administration

Date scheduled to ordinary shareholders general meeting convention:
Date scheduled to dividend payment commencement:
Date scheduled to dividend payment commencement:
Date scheduled to submit annual securities report:
Date scheduled to submit annual securities report:
Date 27, 2024

Holding a briefing session on the financial statement: Yes (for instituted investors and analysts)

(Amounts are indicated with figures less than 1 million yen discarded)

Stock Exchange Listing:

Tel. (06) 6447 - 8003

Tokyo Stock Exchange Prime Market

1. Consolidated business results for the period ending March 2024 (From April 1, 2023 to March 31, 2024)

(1) Consolidated management performance (Cumulative total) (Percentage indications show increase or decrease from the previous period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Period ending March 2024	197,431	6.2	10,877	29.1	11,918	28.3	9,087	37.1
Period ending March 2023	185,961	14.1	8,428	11.1	9,288	14.7	6,626	14.7

(Note) Comprehensive income Period ending March 2024 13,892 Million yen 96.1% Period ending March 2023 7,083 Million yen 64.7%

	Profit per share	Diluted Profit per share	Equity capital vs. profit ratio	Total asset vs. Ordinary profit ratio	Net sales vs. Operating profit ratio
	Yen Sen	Yen Sen	%	%	%
Period ending March 2024	212.10	_	10.3	7.7	5.5
Period ending March 2023	154.78	_	8.3	6.5	4.5

(Reference) Income from investment in affiliates (Equity method)

Period ending March 2024 146 Million yen

Period ending March 2023 — Million yen

(Note) The Company conducted a 2-for-1 stock split of shares of common stock, with an effective date of October 1, 2023. "Profit per share" is calculated assuming that the stock split was executed at the beginning of the previous consolidated accounting year.

(2) Consolidated financial position

	Total assets	Net assets	Equity capital ratio	Net assets per share
	Million yen	Million yen	%	Yen Sen
Period ending March 2024	160,553	93,987	58.4	2,187.86
Period ending March 2023	148,544	82,424	55.4	1,920.67

(Reference) Equity capital Period ending March 2024 93,754 Million yen Period ending March 2023 82,242 Million yen

(Note) The Company conducted a 2-for-1 stock split of shares of common stock, with an effective date of October 1, 2023. "Net assets per share" is calculated assuming that the stock split was executed at the beginning of the previous consolidated accounting year.

(3) Consolidated cash flows

	Cash flows from	Cash flows from	Cash flows from	Cash and cash equivalents
	operating activities	investing activities	financing activities	at end of period
	Million yen	Million yen	Million yen	Million yen
Period ending March 2024	596	(603)	(2,829)	22,665
Period ending March 2023	15,941	(4,729)	(2,218)	25,348

2. Dividends

		Annual dividends per share								
	End of first quarter	nd of first quarter End of second quarter End of third quarter Period end Throu								
	Yen Sen	Yen Sen	Yen Sen	Yen Sen	Yen Sen					
Period ending March 2023	_	45.00	_	55.00	100.00					
Period ending March 2024	_	55.00	_	48.00	_					
Period ending March 2025 (Forecast)	_	52.00	_	52.00	104.00					

- (Note) 1 The Company conducted a 2-for-1 stock split of shares of common stock, with an effective date of October 1, 2023. Dividends before the second quarter of the fiscal year ending March 31, 2024, are the actual dividend amount before the stock split. The period end dividend for the period ending March 31, 2024 shown in the table above reflects the effect of the stock split, and the total annual dividend is shown as "—". Without considering the stock split, the Company plans to pay a period end dividend of 96 yen per share for the fiscal year ending March 31, 2024.
 - 2 Breakdown of dividend for the period ending March 2023: Ordinary dividend:90yen

Commemorative dividend: 10yen (120th anniversary commemorative dividend)

3. Estimate of consolidated performance for the period ending March 2025 (From April 1, 2024, to March 31, 2025)

(Percentage indications show increase or decrease from the previous period.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Profit per share
	Mil. yen	%	Mil. yen	%	Mil. yen	%	Mil. yen	%	Yen Sen
Total period	250,000	26.6	15,000	37.9	15,300	28.4	11,000	21.1	256.70

(Reference) Estimated net sales of construction contract orders 250,000 Million yen

* Annotations

- (1) Changes in key subsidiaries in the period (changes in specific subsidiaries requiring changes of consolidation scope): None
- (2) Application of particular accounting to the preparation of quarter consolidated financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates, restatement
 - ① Changes in accounting policies due to revision of accounting standards, etc.: None
 - ② Changes in accounting policies other than ①: None
 - 3 Changes in accounting estimates: None
 - Restatement: None
- (4) Number of issued shares (common stock)
 - Number of issued shares at the end of period (including treasury shares)
 - ② Number of treasury shares at the end of period
 - 3 Average number of shares in the period

Period ending March 2024	45,963,802 shares	Period ending March 2023	45,963,802 shares
Period ending March 2024	i 4 III/IU/I charec	Period ending March 2023	3,144,134 shares
Period ending March 2024	42,843,787 shares	period ending March 2023	42,810,955 shares

- (Note) 1 The Company conducted a 2-for-1 stock split of shares of common stock, with an effective date of October 1, 2023. "Number of issued shares at the end of period," "Number of treasury shares at the end of period" and "Average numbers of shares in
 - "Number of issued shares at the end of period," "Number of treasury shares at the end of period" and "Average numbers of shares in the period" are calculated assuming that the stock split was executed at the beginning of the previous consolidated accounting year.
 - 2 The number of treasury shares at the end of the period includes the Company's shares held in the BIP Trust for Directors (180,414 shares for the period ending March 2023, 147,252 shares for the period ending March 2024). In addition, the Company's shares held in the BIP Trust for Directors (189,489 shares for the period ending March 2023, 155,972 shares for the period ending March 2024) are also included in treasury shares, which is deducted in the calculation of the average number of shares outstanding during the period.

(Reference) Estimate of individual performance

1. Individual business results for the period ending March 2024 (From April 1, 2023 to March 31, 2024)

(1) Individual management performance

(1) marviduai managemen	it periormance	5	(Fercentage indications show increase of decrease from the previous period					ous periou.)
	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Period ending March 2024	186,930	4.1	10,574	23.8	11,515	22.2	8,799	29.9
Period ending March 2023	179,619	11.5	8,542	10.8	9,423	14.7	6,775	15.5

	Profit per share	Diluted Profit per share		
	Yen Sen	Yen Sen		
Period ending March 2024	205.38	_		
Period ending March 2023	158.26	_		

(Note) The Company conducted a 2-for-1 stock split of shares of common stock, with an effective date of October 1, 2023. "Profit per share" is calculated assuming that the stock split was executed at the beginning of the previous consolidated accounting year.

(2) Individual financial position

	Total assets	Net assets	Equity capital ratio	Net assets per share	
	Million yen	Million yen	%	Yen Sen	
Period ending March 2024	151,193	88,795	58.7	2,072.12	
Period ending March 2023	144,312	80,689	55.9	1,884.41	

(Reference) Equity capital Period ending March 2024 88,795 Million yen

Period ending March 2023 80,689 Million yen

(Note) The Company conducted a 2-for-1 stock split of shares of common stock, with an effective date of October 1, 2023. "Net assets per share" is calculated assuming that the stock split was executed at the beginning of the previous consolidated accounting year.

2.Estimate of individual performance for the period ending March 2025 (From April 1, 2024 to March 31, 2025)

(Percentage indications show increase or decrease from the previous period.)

	Net sal	les	Operating	g profit	Ordinary profit		Profit		Profit per share	
	Mil. yen	%	Mil. yen	%	Mil. Yen	%	Mil. yen	%	Yen Sen	
Total period	240,000	28.4	15,000	41.8	15,300	32.9	11,000	25.0	256.70	

(Reference) Estimated net sales of construction contract orders 235,000 Million yen

(Caution regarding forward-looking statements and others)

The forward-looking statements disclosed herein are based on the information available at the time of preparation of this document and the assumption considered as reasonable.

Consequently, actual results differ materially from forecasts above due to changes in business results.

(How to obtain supplementary explanatory materials for quarterly financial results)

Supplementary explanatory materials for financial results will be available on the Company's website.

^{*} Brief report on financial statements is beyond the object of audit by CPA or an audit corporation.

^{*} Explanation about adequate use of achievement forecasts and other noteworthy matters

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1. Consolidated Financial Statements and Major Notes (1) Consolidated Balance Sheets

		(Millions of year
	Previous Consolidated Accounting Year (As of March 31, 2023)	Current Consolidated Accounting Year (As of March 31, 2024)
Assets		
Current assets		
Cash and deposits	25,379	22,690
Notes receivable, accounts receivable from	69,625	74,90
completed construction contracts and other	· · · · · · · · · · · · · · · · · · ·	· · ·
Electronically recorded monetary claims - operating	9,487	11,49
Costs on construction contracts in progress	671	72
Other	3,092	2,36
Allowance for doubtful accounts	(136)	(99
Total current assets	108,120	112,09
Non-current assets		
Property, plant and equipment		
Buildings and structures	9,274	10,57
Accumulated depreciation	(4,049)	(4,34)
Buildings and structures, net	5,225	6,23
Machinery, equipment and vehicles	708	78
Accumulated depreciation	(133)	(23:
Machinery, equipment and vehicles, net	574	54
Tools, furniture and fixtures	953	86
Accumulated depreciation	(714)	(52)
Tools, furniture and fixtures, net	238	33
Land	1,280	1,28
Construction in progress	197	
Total property, plant and equipment	7,516	8,39
Intangible assets	1,178	1,39
Investments and other assets		
Investment securities	18,790	21,16
Retirement benefit asset	11,459	15,99
Other	1,611	1,62
Allowance for doubtful accounts	(133)	(10)
Total investments and other assets	31,728	38,67
Total non-current assets	40,424	48,46
Total assets	148,544	160,55

		(Millions of yen)
	Previous Consolidated Accounting Year (As of March 31, 2023)	Current Consolidated Accounting Year (As of March 31, 2024)
Liabilities	- ,,	(715 01 William 51, 2021)
Current liabilities		
Notes payable, accounts payable for construction		
contracts	23,294	21,449
Electronically recorded obligations - operating	12,109	11,961
Short-term borrowings	2,901	2,788
Income taxes payable	2,258	3,336
Advances received on construction contracts in progress	1,899	1,531
Provision for share awards	26	28
Provision for warranties for completed construction	48	36
Provision for loss on construction contracts	516	696
Asset retirement obligations	-	99
Deposits received	9,307	9,894
Other _	9,169	9,072
Total current liabilities	61,532	60,895
Non-current liabilities		
Long-term borrowings	720	369
Deferred tax liabilities	2,660	4,153
Retirement benefit liability	1,148	1,101
Long-term accounts payable - other	5	2
Other	51	43
Total non-current liabilities	4,587	5,670
Total liabilities	66,119	66,565
Net assets		
Shareholders' equity		
Share capital	4,479	4,479
Capital surplus	4,837	4,837
Retained earnings	68,638	75,360
Treasury shares	(3,132)	(3,099)
Total shareholders' equity	74,822	81,577
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	6,116	7,754
Foreign currency translation adjustment	112	308
Remeasurements of defined benefit plans	1,191	4,114
Total accumulated other comprehensive income	7,419	12,177
Non-controlling interests	182	232
Total net assets	82,424	93,987
Total liabilities and net assets	148,544	160,553

(2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income (Consolidated Statements of Income)

(Millions of yen) Previous Consolidated Current Consolidated Accounting Year Accounting Year (From April 1, 2022 (From April 1, 2023 to March 31, 2024) to March 31, 2023) Net sales of completed construction contracts 185,961 197,431 171,213 163,337 Cost of sales of completed construction contracts Gross profit on completed construction contracts 22,624 26,217 Selling, general and administrative expenses 14,195 15,340 Operating profit 8,428 10,877 Non-operating income Interest income 13 12 Dividend income 432 405 Insurance fee income 128 170 Foreign exchange gains 327 320 Share of profit of entities accounted for using equity 146 method Rental income from real estate 32 34 89 43 Other Total non-operating income 976 1,180 Non-operating expenses 70 80 Interest expenses Guarantee commission 8 16 Rental expenses on real estate 9 10 Commitment fees 19 17 Other 8 14 139 117 Total non-operating expenses Ordinary profit 9,288 11,918 Extraordinary income Gain on sale of non-current assets 3 1 Gain on sales of investment securities 551 1,574 Reversal of allowance for doubtful accounts 4 559 Total extraordinary income 1,578 Extraordinary losses 102 Impairment losses Loss on retirement of non-current assets 16 24 100 Loss on valuation of investment securities 227 Total extraordinary losses 16 Profit before income taxes 9,830 13,268 4,668 Income taxes - current 3,116 Income taxes - deferred 82 (520)3,199 Total income taxes 4,147 Profit 6,631 9,121 Profit (loss) attributable to non-controlling interests 33 9,087 Profit attributable to owners of parent 6,626

DAI-DAN Co., Ltd. (1980), Consolidated Financial Statements for the Period Ending March 2024

(Consolidated Statements of Comprehensive Income)

		(Millions of yen)
	Previous Consolidated	Current Consolidated
	Accounting Year	Accounting Year
	(From April 1, 2022	(From April 1, 2023
	to March 31, 2023)	to March 31, 2024)
Profit	6,631	9,121
Other comprehensive income		
Valuation difference on available-for-sale securities	36	1,638
Foreign currency translation adjustment	94	28
Remeasurements of defined benefit plans	321	2,923
Share of other comprehensive income of entities	_	183
accounted for using equity method		163
Total other comprehensive income	452	4,773
Comprehensive income	7,083	13,894
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	7,061	13,844
Comprehensive income attributable to non-controlling interests	22	50

(3) Consolidated Statements of Changes in Equity

Previous Consolidated Accounting Year (From April 1, 2022 to March 31, 2023)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	4,479	4,837	63,946	(3,166)	70,097
Changes during period					
Dividends of surplus			(1,935)		(1,935)
Profit attributable to owners of parent			6,626		6,626
Purchase of treasury shares				(0)	(0)
Disposal of treasury shares				34	34
Net changes in items other than shareholders' equity					
Total changes during period		1	4,691	33	4,725
Balance at end of period	4,479	4,837	68,638	(3,132)	74,822

	Acc	cumulated other co	omprehensive inco	ome			
	Valuation difference on available-for- sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets	
Balance at beginning of period	6,079	34	870	6,984	160	77,242	
Changes during period							
Dividends of surplus						(1,935)	
Profit attributable to owners of parent						6,626	
Purchase of treasury shares						(0)	
Disposal of treasury shares						34	
Net changes in items other than shareholders' equity	36	77	321	435	22	457	
Total changes during period	36	77	321	435	22	5,182	
Balance at end of period	6,116	112	1,191	7,419	182	82,424	

Current Consolidated Accounting Year (From April 1, 2023 to March 31, 2024)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	4,479	4,837	68,638	(3,132)	74,822
Changes during period					
Dividends of surplus			(2,364)		(2,364)
Profit attributable to owners of parent			9,087		9,087
Purchase of treasury shares				(0)	(0)
Disposal of treasury shares				33	33
Net changes in items other than shareholders' equity					
Total changes during period			6,722	32	6,754
Balance at end of period	4,479	4,837	75,360	(3,099)	81,577

	Acc	cumulated other co	omprehensive inco	ome			
	Valuation difference on available-for- sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets	
Balance at beginning of period	6,116	112	1,191	7,419	182	82,424	
Changes during period							
Dividends of surplus						(2,364)	
Profit attributable to owners of parent						9,087	
Purchase of treasury shares						(0)	
Disposal of treasury shares						33	
Net changes in items other than shareholders' equity	1,638	195	2,923	4,757	50	4,807	
Total changes during period	1,638	195	2,923	4,757	50	11,562	
Balance at end of period	7,754	308	4,114	12,177	232	93,987	

(4) Consolidated Statements of Cash Flows

	Previous Consolidated	Current Consolidated
	Accounting Year (From April 1, 2022 to March 31, 2023)	Accounting Year (From April 1, 2023 to March 31, 2024)
sh flows from operating activities	to Maron 31, 2023)	10 1/14/01/21, 2021)
Profit before income taxes	9,830	13,26
Depreciation	489	76
Increase (decrease) in allowance for doubtful accounts	124	(62
Increase (decrease) in retirement benefit liability	(17)	(13
Interest and dividend income	(444)	(41)
Interest expenses	70	
Share of loss (profit) of entities accounted for using equity method	_	(14)
Loss (gain) on valuation of investment securities	_	10
Loss (gain) on sale of investment securities	(551)	(1,57
Loss (gain) on sale of non-current assets	(3)	(
Loss on retirement of non-current assets	16	
Impairment losses	_	10
Decrease (increase) in trade receivables	4,793	(7,28
Decrease (increase) in costs on construction contracts in progress	(206)	(5
Decrease (increase) in other current assets	1,040	5
Decrease (increase) in other non-current assets	10	(
Decrease (increase) in retirement benefit asset	(454)	(35
Increase (decrease) in trade payables	(670)	(1,99
Increase (decrease) in advances received on construction contracts in progress	(158)	(36
Increase (decrease) in other current liabilities	3,241	1,2
Increase (decrease) in other non-current liabilities	29	(1
Subtotal	17,142	3,8:
Interest and dividends received	444	4
Interest paid	(69)	(8
Income taxes refund (paid)	(1,575)	(3,60
Net cash provided by (used in) operating activities	15,941	5

		(Millions of yen)
	Previous Consolidated	Current Consolidated
	Accounting Year (From April 1, 2022 to March 31, 2023)	Accounting Year (From April 1, 2023 to March 31, 2024)
Cash flows from investing activities		
Proceeds from withdrawal of time deposits	27	30
Payments into time deposits	(30)	(30)
Purchase of property, plant and equipment	(1,804)	(1,616)
Proceeds from sale of property, plant and equipment	3	2
Payments for retirement of property, plant and equipment	(5)	(10)
Purchase of investment securities	(3)	(203)
Proceeds from sale of investment securities	744	2,322
Loan advances	_	(0)
Proceeds from collection of loans receivable	9	10
Purchase of shares of subsidiaries and associates	(3,078)	(311)
Other payments	(658)	(851)
Other proceeds	67	54
Net cash provided by (used in) investing activities	(4,729)	(603)
Cash flows from financing activities		
Proceeds from short-term borrowings	21,400	42,200
Repayments of short-term borrowings	(21,400)	(42,200)
Proceeds from long-term borrowings	800	250
Repayments of long-term borrowings	(1,083)	(714)
Purchase of treasury shares	(0)	(0)
Dividends paid	(1,935)	(2,364)
Net cash provided by (used in) financing activities	(2,218)	(2,829)
Effect of exchange rate change on cash and cash equivalents	317	154
Net increase (decrease) in cash and cash equivalents	9,310	(2,682)
Cash and cash equivalents at beginning of period	16,037	25,348
Cash and cash equivalents at end of period	25,348	22,665

(5) Annotation Items Concerning Consolidated Financial Statements (Notes to Going Concern Assumption) None

2. Individual Financial Statements and Major Notes

(1) Balance Sheets

	Previous Fiscal Year	Current Fiscal Year
	(As of March 31, 2023)	(As of March 31, 2024)
ssets		
Current assets	22.54	10.00
Cash and deposits	23,561	19,927
Notes receivable - trade	1,091	301
Electronically recorded monetary claims - operating	9,487	11,499
Accounts receivable from completed construction contracts	66,041	71,742
Costs on construction contracts in progress	560	68.
Prepaid expenses	8	
Advances paid	1,228	18
Other	1,717	2,00
Allowance for doubtful accounts	(134)	(98
Total current assets	103,562	106,25
Non-current assets		
Property, plant and equipment		
Buildings	9,057	10,33
Accumulated depreciation	(3,899)	(4,187
Buildings, net	5,158	6,14
Structures	214	23
Accumulated depreciation	(147)	(155
Structures, net	66	7
Machinery and equipment	563	63
Accumulated depreciation	(22)	(112
Machinery and equipment, net	541	52
Vehicles	116	11
Accumulated depreciation	(86)	(92
Vehicles, net	30	2
Tools, furniture and fixtures	920	81
Accumulated depreciation	(690)	(497
Tools, furniture and fixtures, net	229	32
Land	1,280	1,28
Construction in progress	197	, i
Total property, plant and equipment	7,504	8,37
Intangible assets	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Software	241	1,25
Other	932	124
Total intangible assets	1,174	1,383

		(Millions of yen)
-	Previous Fiscal Year (As of March 31, 2023)	Current Fiscal Year (As of March 31, 2024)
Investments and other assets		
Investment securities	15,216	17,055
Shares of subsidiaries and associates	4,160	6,007
Long-term loans receivable from employees	1	_
Long-term loans receivable from subsidiaries and associates	1,587	633
Guarantee deposits	743	757
Distressed receivables	2	2
Prepaid pension costs	9,802	10,159
Golf club membership	597	573
Other	90	90
Allowance for doubtful accounts	(130)	(103)
Total investments and other assets	32,072	35,174
Total non-current assets	40,750	44,936
Total assets	144,312	151,193
Liabilities		
Current liabilities		
Notes payable - trade	448	194
Electronically recorded obligations - operating	12,109	11,961
Accounts payable for construction contracts	21,315	19,680
Short-term loans payable	2,200	2,200
Current portion of long-term borrowings	701	588
Accounts payable - other	1,549	1,640
Accrued expenses	4,215	5,144
Income taxes payable	2,251	3,254
Accrued consumption taxes	2,193	1,057
Advances received on construction contracts in progress	1,724	1,066
Deposits received	9,289	9,884
Deposits received from employees	936	924
Provision for share awards	26	28
Provision for warranties for completed construction	47	34
Provision for loss on construction contracts	516	696
Asset retirement obligations	_	99
Other	2	2
Total current liabilities	59,529	58,459
Non-current liabilities		
Long-term loans payable	720	369
Deferred tax liabilities	2,142	2,351
Provision for retirement benefits	1,194	1,177
Long-term accounts payable - other	5	2
Other	30	36
Total non-current liabilities	4,093	3,938
Total liabilities	63,622	62,397

		(Millions of yen)
-	Previous Fiscal Year (As of March 31, 2023)	Current Fiscal Year (As of March 31, 2024)
Net assets		
Shareholders' equity		
Share capital	4,479	4,479
Capital surplus		
Legal capital surplus	4,716	4,716
Other capital surplus	181	181
Total capital surplus	4,897	4,897
Retained earnings		
Legal retained earnings	1,119	1,119
Other retained earnings		
Reserve for tax purpose reduction entry of non-	30	27
current assets	30	21
General reserve	29,720	29,720
Retained earnings brought forward	37,458	43,896
Total retained earnings	68,329	74,763
Treasury shares	(3,132)	(3,099)
Total shareholders' equity	74,573	81,040
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	6,116	7,754
Total valuation and translation adjustments	6,116	7,754
Total net assets	80,689	88,795
Total liabilities and net assets	144,312	151,193

(2) Statements of Income

	Previous Fiscal Year (From April 1, 2022 to March 31, 2023)	Current Fiscal Year (From April 1, 2023 to March 31, 2024)
Net sales of completed construction contracts	179,619	186,930
Cost of sales of completed construction contracts	157,432	161,574
Gross profit on completed construction contracts	22,187	25,355
Selling, general and administrative expenses	13,644	14,780
Operating profit	8,542	10,574
Non-operating income	,	,
Interest income	36	44
Dividend income	432	405
Rental income from real estate	128	170
Insurance fee income	327	320
Foreign exchange gains	32	34
Other	34	85
Total non-operating income	992	1,060
Non-operating expenses		
Interest expenses	63	67
Guarantee commission	8	16
Rental expenses on real estate	9	10
Commitment Fees	19	17
Other	8	8
Total non-operating expenses	111	120
Ordinary profit	9,423	11,515
Extraordinary income		
Gain on sale of non-current assets	3	1
Gain on sale of investment securities	551	1,574
Reversal of allowance for doubtful accounts	4	1
Total extraordinary income	559	1,578
Extraordinary losses		
Impairment losses	_	102
Loss on retirement of non-current assets	16	24
Loss on valuation of investment securities	_	0
Loss on valuation of shares of subsidiaries and associates	_	100
Total extraordinary losses	16	227
Profit before income taxes	9,966	12,865
Income taxes - current	3,110	4,580
Income taxes - deferred	81	(513)
Total income taxes	3,191	4,066
Profit	6,775	8,799

(3) Statements of Changes in Equity Previous Fiscal Year (From April 1, 2022 to March 31, 2023)

	Shareholders' equity								ons or yen)
		Capital surplus				Retained earnings			
						Other retained earnings			
	Share capital	Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Reserve for tax purpose reduction entry of non- current assets	General reserve	Retained earnings brought forward	Total retained earnings
Balance at beginning of period	4,479	4,716	181	4,897	1,119	34	29,720	32,614	63,489
Changes during period									
Reversal of reserve						(3)		3	-
Dividends of surplus								(1,935)	(1,935)
Profit								6,775	6,775
Purchase of treasury shares									
Disposal of treasury shares									
Net changes in items other than shareholders' equity									
Total changes during period	_	1		-	_	(3)	-	4,843	4,840
Balance at end of period	4,479	4,716	181	4,897	1,119	30	29,720	37,458	68,329

	Sharehold	lers' equity	Valuation and trans		
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Total valuation and translation adjustments	Total net assets
Balance at beginning of period	(3,166)	69,699	6,079	6,079	75,779
Changes during period					
Reversal of reserve		_			-
Dividends of surplus		(1,935)			(1,935)
Profit		6,775			6,775
Purchase of treasury shares	(0)	(0)			(0)
Disposal of treasury shares	34	34			34
Net changes in items other than shareholders' equity			36	36	36
Total changes during period	33	4,874	36	36	4,910
Balance at end of period	(3,132)	74,573	6,116	6,116	80,689

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Current Fiscal Year (From April 1, 2023 to March 31, 2024)

	Shareholders' equity									
		Capital surplus					Retained earnings			
						Other retained earnings				
	Share capital	Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Reserve for tax purpose reduction entry of non- current assets	General reserve	Retained earnings brought forward	Total retained earnings	
Balance at beginning of period	4,479	4,716	181	4,897	1,119	30	29,720	37,458	68,329	
Changes during period										
Reversal of reserve						(3)		3	-	
Dividends of surplus								(2,364)	(2,364)	
Profit								8,799	8,799	
Purchase of treasury shares										
Disposal of treasury shares										
Net changes in items other than shareholders' equity										
Total changes during period	_	_	_	_	_	(3)	_	6,437	6,434	
Balance at end of period	4,479	4,716	181	4,897	1,119	27	29,720	43,896	74,763	

	Sharehold	lers' equity	Valuation and trans	slation adjustments		
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Total valuation and translation adjustments	Total net assets	
Balance at beginning of period	(3,132)	74,573	6,116	6,116	80,689	
Changes during period						
Reversal of reserve		_			_	
Dividends of surplus		(2,364)			(2,364)	
Profit		8,799			8,799	
Purchase of treasury shares	(0)	(0)			(0)	
Disposal of treasury shares	33	33			33	
Net changes in items other than shareholders' equity			1,638	1,638	1,638	
Total changes during period	32	6,467	1,638	1,638	8,105	
Balance at end of period	(3,099)	81,040	7,754	7,754	88,795	

2. Supplementary Information

Divisional net sales of construction contract orders received, completed construction contracts, and uncompleted construction contracts (consolidated)

						(11111	nons of yen)	
		Previous Co Account		Current Con Account	nsolidated ing Year	Increase		
		(From Apr to March		(From April 1, 2023 to March 31, 2024)		(decr	ease)	
		Amount	Component ratio %	Amount	Component ratio %	Amount	Ratio %	
	Electrical installations	28,741	13.9	39,236	15.5	10,495	36.5	
ion 'ed	Air conditioning							
truct	and plumbing	177,596	86.1	213,897	84.5	36,300	20.4	
cons'	installations							
Net sales of construction contract orders received	Total	206,337	100.0	253,134	100.0	46,796	22.7	
sale	(Renovations)	83,691	40.6	83,997	33.2	305	0.4	
Net	(Industrial facilities)	91,181	44.2	145,203	57.4	54,022	59.2	
	(Overseas operations)	20,390	9.9	17,426	6.9	(2,964)	(14.5)	
	Electrical installations	32,879	17.7	30,880	15.6	(1,998)	(6.1)	
Net sales of completed construction contracts	Air conditioning and plumbing installations	153,082	82.3	166,550	84.4	13,467	8.8	
es of actio	Total	185,961	100.0	197,431	100.0	11,469	6.2	
t sal	(Renovations)	84,285	45.3	81,769	41.4	(2,515)	(3.0)	
× 8	(Industrial facilities)	75,874	40.8	86,277	43.7	10,402	13.7	
	(Overseas operations)	17,233	9.3	19,023	9.6	1,789	10.4	
	Electrical installations	19,324	10.5	27,681	11.5	8,356	43.2	
ted ts	Air conditioning							
Net sales of uncompleted construction contracts	and plumbing	164,833	89.5	212,179	88.5	47,346	28.7	
	installations							
of u	Total	184,158	100.0	239,861	100.0	55,702	30.2	
sales	(Renovations)	36,302	19.7	38,529	16.1	2,227	6.1	
Net	(Industrial facilities)	60,567	32.9	119,493	49.8	58,926	97.3	
	(Overseas operations)	15,996	8.7	14,400	6.0	(1,596)	(10.0)	

⁽Note) 1. The "Air conditioning and plumbing installations" category has been set as a total of air conditioning installations and plumbing installations.

^{2.} Renovations and Industrial facilities, Overseas operations are aggregated for each type of construction. These includes duplicated construction.

DAI-DAN Co., Ltd. (1980), Consolidated Financial Statements for the Period Ending March 2024

Divisional net sales of construction contract orders received, completed construction contracts, and uncompleted construction contracts (individual)

						(11111	nons or yen)	
		Previous F	Fiscal Year	Current F	iscal Year	Increase		
		(From Apr to March		(From Apr to March 3		(decre	ease)	
		Amount	Component ratio %	Amount	Component ratio %	Amount	Ratio %	
	Electrical installations	27,013	13.8	38,100	15.8	11,086	41.0	
ion 'ed	Air conditioning							
truct	and plumbing	168,719	86.2	202,647	84.2	33,928	20.1	
cons ers r	installations							
Net sales of construction contract orders received	Total	195,732	100.0	240,747	100.0	45,014	23.0	
sale	(Renovations)	75,815	38.7	73,372	30.5	(2,442)	(3.2)	
Net	(Industrial facilities)	83,324	42.6	137,389	57.1	54,065	64.9	
	(Overseas operations)	12,268	6.3	7,526	3.1	(4,741)	(38.7)	
	Electrical installations	32,023	17.8	29,229	15.6	(2,793)	(8.7)	
Net sales of completed construction contracts	Air conditioning and plumbing installations	147,596	82.2	157,700	84.4	10,104	6.8	
es of	Total	179,619	100.0	186,930	100.0	7,310	4.1	
t sal	(Renovations)	79,232	44.1	73,231	39.2	(6,001)	(7.6)	
N S	(Industrial facilities)	71,323	39.7	78,377	41.9	7,054	9.9	
	(Overseas operations)	13,059	7.3	11,438	6.1	(1,620)	(12.4)	
	Electrical installations	18,301	10.2	27,172	11.7	8,870	48.5	
ted ts	Air conditioning							
nple	and plumbing	160,469	89.8	205,416	88.3	44,946	28.0	
ncon n coi	installations							
Net sales of uncompleted construction contracts	Total	178,771	100.0	232,588	100.0	53,817	30.1	
sales	(Renovations)	32,493	18.2	32,635	14.0	141	0.4	
Net :	(Industrial facilities)	56,577	31.6	115,590	49.7	59,012	104.3	
	(Overseas operations)	11,817	6.6	7,905	3.4	(3,911)	(33.1)	

⁽Note) 1. The "Air conditioning and plumbing installations" category has been set as a total of air conditioning installations and plumbing installations.

^{2.} Renovations and Industrial facilities, Overseas operations are aggregated for each type of construction. These includes duplicated construction.