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February 6, 2026

To whom it may concern,

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 Name of representative: Yasuhiro Yamanaka, Representative Director,
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Notice Concerning Revision to Earnings Forecast and Dividend Forecast (Dividend Increase)
 for the Fiscal Year Ending March 31, 2026

DAI-DAN Co., Ltd. (the "Company") hereby announces that it has revised its earnings forecast and dividend forecast for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026) in light of recent performance trends.

1. Revisions to earnings forecast

(1) Revised consolidated earnings forecast for the fiscal year ending March 31, 2026 (April 1, 2025 to March 31, 2026)

	Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent	Profit per share
	(Millions of yen)	(Millions of yen)	(Millions of yen)	(Millions of yen)	(Yen)
Previously announced forecast (A)	260,000	28,000	28,300	20,500	159.06
Revised forecast (B)	260,000	32,000	32,300	23,100	179.01
Change (B-A)	0	4,000	4,000	2,600	-
Change (%)	0.0	14.3	14.1	12.7	-
(Reference) Results for the previous fiscal year (Fiscal year ended March 31, 2025)	262,732	23,037	23,479	17,443	135.61

(2) Revised non-consolidated earnings forecast for the fiscal year ending March 31, 2026 (April 1, 2025 to March 31, 2026)

	Net sales	Operating profit	Ordinary profit	Profit	Profit per share
	(Millions of yen)	(Millions of yen)	(Millions of yen)	(Millions of yen)	(Yen)
Previously announced forecast (A)	235,000	28,000	28,300	20,500	159.06
Revised forecast (B)	235,000	32,000	32,300	23,100	179.01
Change (B-A)	0	4,000	4,000	2,600	-
Change (%)	0.0	14.3	14.1	12.7	-
(Reference) Results for the previous fiscal year (Fiscal year ended March 31, 2025)	248,681	22,998	23,272	17,508	136.11

(Note) The Company conducted a three-for-one stock split of its common shares, effective January 1, 2026. Profit per share has been calculated on the assumption that this stock split occurred at the beginning of the previous fiscal year.

(3) Reason for revision

The reason for the revision of the consolidated earnings forecast is as follows.

Operating profit is expected to increase by ¥4,000 million to ¥32,000 million from the recently announced ¥28,000 million, primarily due to an improvement in profits from construction projects that is expected to exceed the latest forecast.

Ordinary profit and profit attributable to owners of parent are expected to exceed the most recently announced forecast due primarily to an upward revision in operating profit.

Orders and net sales have not changed since the most recent announcement.

The reason for the revision to the non-consolidated earnings forecast is the same as the revision to the consolidated earnings forecast.

(Reference) Full-year forecast for orders for the fiscal year ending March 31, 2026 (April 1, 2025 to March 31, 2026)

	Consolidated orders	Non-consolidated orders
	(Millions of yen)	(Millions of yen)
Previously announced forecast (A)	320,000	286,000
Revised forecast (B)	320,000	286,000
Change (B-A)	0	0
Change (%)	0.0	0.0
(Reference) Results for the previous fiscal year (Fiscal year ended March 31, 2025)	281,271	252,471

2. Revision of dividend forecasts

Record date	End of interim period	Fiscal-year end	Total
Previous forecasts <November 7, 2025>		37.00 yen (111.00 yen)	- (193.00 yen)
Revised forecasts (Pre-split equivalent)		45.00 yen (135.00 yen)	- (217.00 yen)
Actual results for the current fiscal year	82.00 yen		
(Reference) Results for the previous fiscal year Fiscal year ended March 31, 2025	52.00 yen	111.00 yen	163.00 yen

(Note) The Company conducted a three-for-one stock split of its common shares, effective January 1, 2026.

- The revised forecast represents the amount of dividends after the stock split. The forecast for the annual dividend per share is not presented because simple calculation is not possible due to the implementation of the stock split. For reference, the amount of dividends before the split is shown in parentheses.
- Actual results for the current fiscal year (End of interim period) and Results for the previous fiscal year reflect the dividends before the stock split.

The Company is striving to build a sound financial position and is making efforts to return profits to shareholders, which is the most important management policy.

In accordance with the "Notice Concerning Revision of the Performance Targets and Financial Strategic Indicators of the Mid-Term Management Plan "Refining Stage"" announced on May 9, 2025, the Company has adopted a dividend policy of "a minimum dividend payout ratio of 40% or more and a minimum dividend on net assets ratio (DOE) of 4.8%" from the fiscal year ending March 31, 2026.

Based on this policy, in consideration of the fact that the forecast for the fiscal year ending March 31, 2026 will exceed the forecast at the time of the official announcement of the most recent dividend forecast as stated above, the Company has revised the year-end dividend by ¥8 per share from the previous forecast of ¥37 to ¥45 (¥135 before the split). As a result, the annual dividend before the stock split will be ¥217 from ¥193 per share.

The year-end dividend will be officially determined upon approval at the 97th Ordinary General Meeting of Shareholders to be held in June 2026.

(Note) The above forecast has been revised based on information available as of the date of the announcement. Actual results may differ from the forecast.