



DISCLAIMER: This English document is translated using a machine translation. You may use this for reference purposes only, fully understanding that it may include inaccurate translations. It is your sole responsibility if you rely not on the Japanese original but on this translation.

May 13, 2026

To whom it may concern

Name of representative: Yasuhiro Yamanaka, Representative Director,
President, and Corporate Officer
(Securities Code: 1980, TSE Prime)
Inquiries: Yoji Sasaki, Director and Senior Corporate
Officer, CIO and Head of
General Administration Division
(TEL. +81-6-6447-8003)
(URL <https://www.daidan.co.jp/>)

Notice Concerning Dividends of Surplus (Increase in Dividends)

DAI-DAN Co., Ltd. (the "Company") hereby announces that it has resolved, at the meeting of the Board of Directors held today, to submit a proposal for dividends of surplus with the record date of March 31, 2026, to the 97th Ordinary General Meeting of Shareholders to be held on June 26, 2026.

1. Details of dividend

	Determined amount	Most recent dividend forecast (Announced on April 23, 2026)	Actual results for the previous fiscal year (Fiscal year ended March 2025)
Record date	March 31, 2026	March 31, 2026	March 31, 2025
Dividend per share	56.00 yen (168.00yen)	54.00 yen (162.00yen)	111.00 yen
Total amount of dividends	7,290 million yen	-	4,796 million yen
Effective date	June 29, 2026	-	June 30, 2025
Source of dividends	Retained earnings	-	Retained earnings

(Note) The Company conducted a three-for-one stock split of its common shares, effective January 1, 2026. The results for the previous fiscal year reflect the dividends before the stock split. The determined amount and most recent dividend forecast represent the amount of dividends after the stock split. For reference, the amount of dividends before the split is shown in parentheses.

2. Reason

The Company remains committed to building a sound financial position while advancing its top management priority of returning profits to shareholders. The dividend policy aims to sustain a dividend payout ratio of at least 40% and a dividend on equity (DOE) of at least 4.8%.

Based on this policy, in consideration of the fact that the forecast for the fiscal year ended March 31, 2026, will exceed the forecast at the time of the official announcement of the most recent dividend forecast, the Company has revised the year-end dividend by ¥2 per share from the previous forecast of ¥54 to ¥56 (¥168 before the split). As a result, the annual dividend per share before the stock split will be ¥250, up from ¥244.

(Breakdown of Annual Dividends)

Record date	Dividend per share		
	End of interim period	Fiscal-year end	Annual
Actual results for the current fiscal year (Fiscal year ended March 2026)	82.00 yen	56.00 yen (168.00yen)	- (250.00 yen)
Actual results for the previous fiscal year (Fiscal year ended March 2025)	52.00 yen	111.00 yen	163.00yen

(Note) The Company conducted a three-for-one stock split of its common shares, effective January 1, 2026.

- (1) Actual results for the current fiscal year (i.e. Fiscal-year end) represents the amount of dividends after the stock split. The forecast for the annual dividend per share is not presented because a simple calculation is not possible due to the stock split. For reference, the amount of dividends before the split is shown in parentheses.
- (2) Actual results for the current fiscal year (i.e. End of interim period) and the results for the previous fiscal year reflect the dividends before the stock split.