

Financial Results Material for the Period Ended March 2026

May 13, 2026



Achieved record-high profit due to improved profitability; net sales (uncompleted) for the next fiscal year also increased following growth in orders received

Net sales (completed) **256,228** million yen (-2.5%)
Year-on-year change

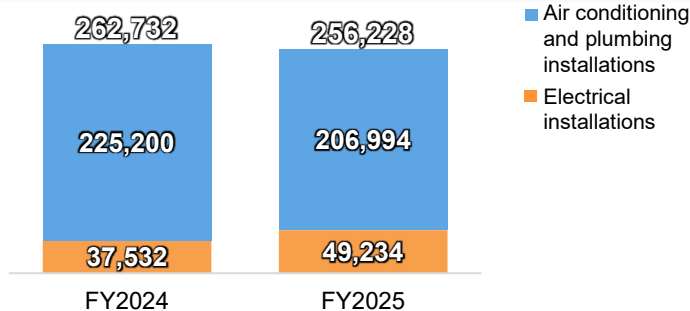
Operating profit **34,479** million yen (49.7%)
Year-on-year change

*** ROE: 22.5%**

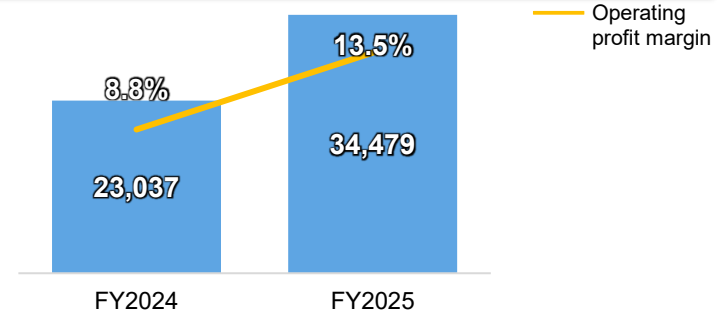
Orders received **353,102** million yen (25.5%)
Year-on-year change

Net sales of uncompleted construction contracts at the end of period **355,273** million yen (37.5%)
Year-on-year change

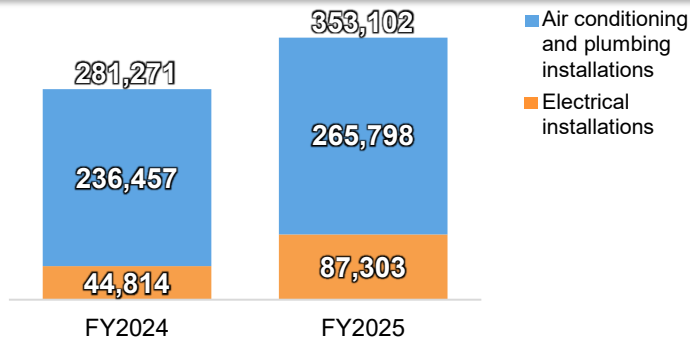
Net sales (completed)



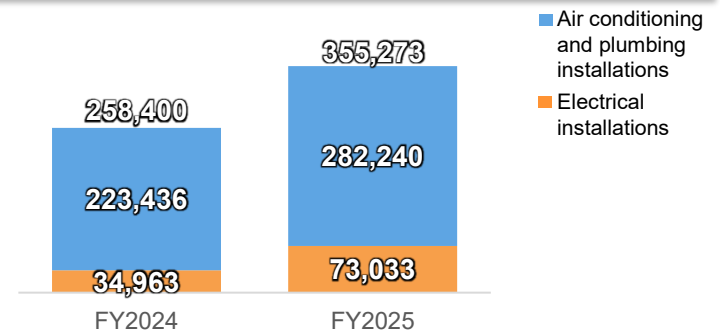
Operating profit



Orders received



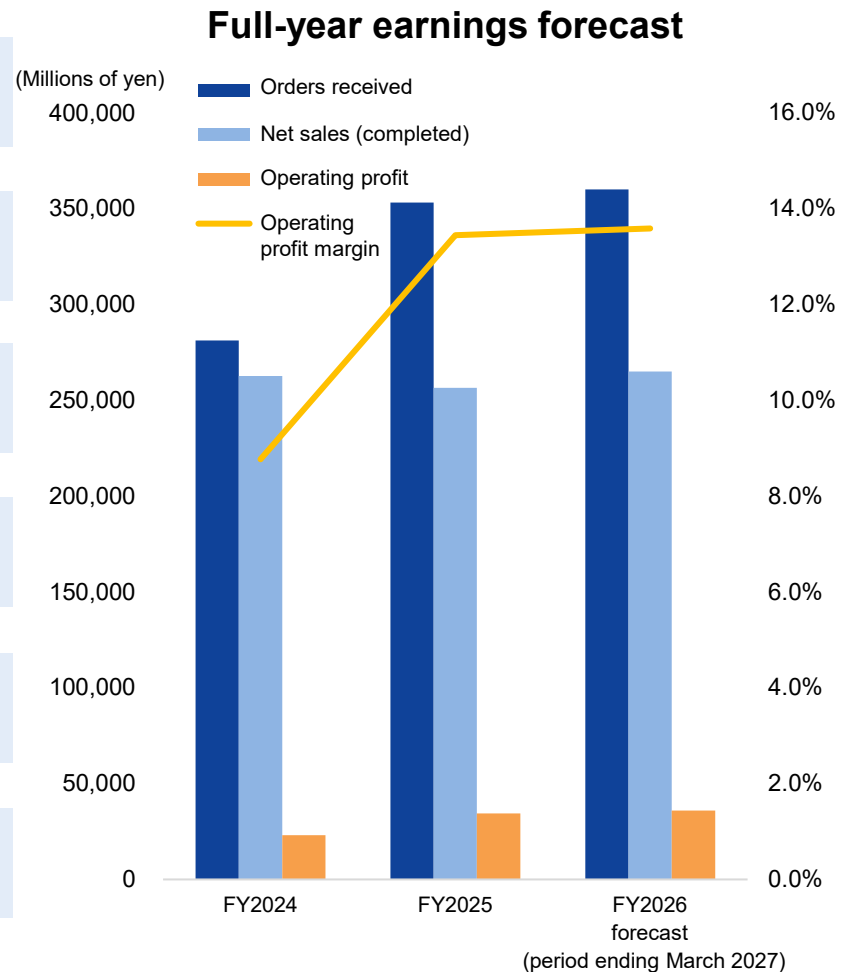
Net sales of uncompleted construction contracts at the end of period



Overview of consolidated full-year earnings forecast for the period ending March 2027

- ✓ Based on the business strategies under the Mid-Term Management Plan, “Stage 2030 Phase 2: Refining Stage,” orders received and net sales of completed construction contracts are expected to exceed the last fiscal year, which was at a record-high level.
- ✓ Profit at each stage is also expected to increase, driven by higher net sales of completed construction contracts supported by a favorable order environment.
- ✓ As the final year of Phase 2, the “Refining Stage,” we will achieve our forecasted earnings and enter Phase 3, the “Excellence Stage.”

Net sales (completed)	265,000 million yen	Year-on-year change (3.4%)
Operating profit	36,000 million yen	Year-on-year change (4.4%)
Ordinary profit	36,500 million yen	Year-on-year change (2.0%)
Net profit attributable to owners of parent	27,300 million yen	Year-on-year change (2.0%)
Orders received	360,000 million yen	Year-on-year change (2.0%)
Net sales of uncompleted construction contracts at the end of period	450,273 million yen	Year-on-year change (26.7%)



[Reference] Details of FY2025 results and FY2026 earnings forecast

(Millions of yen)

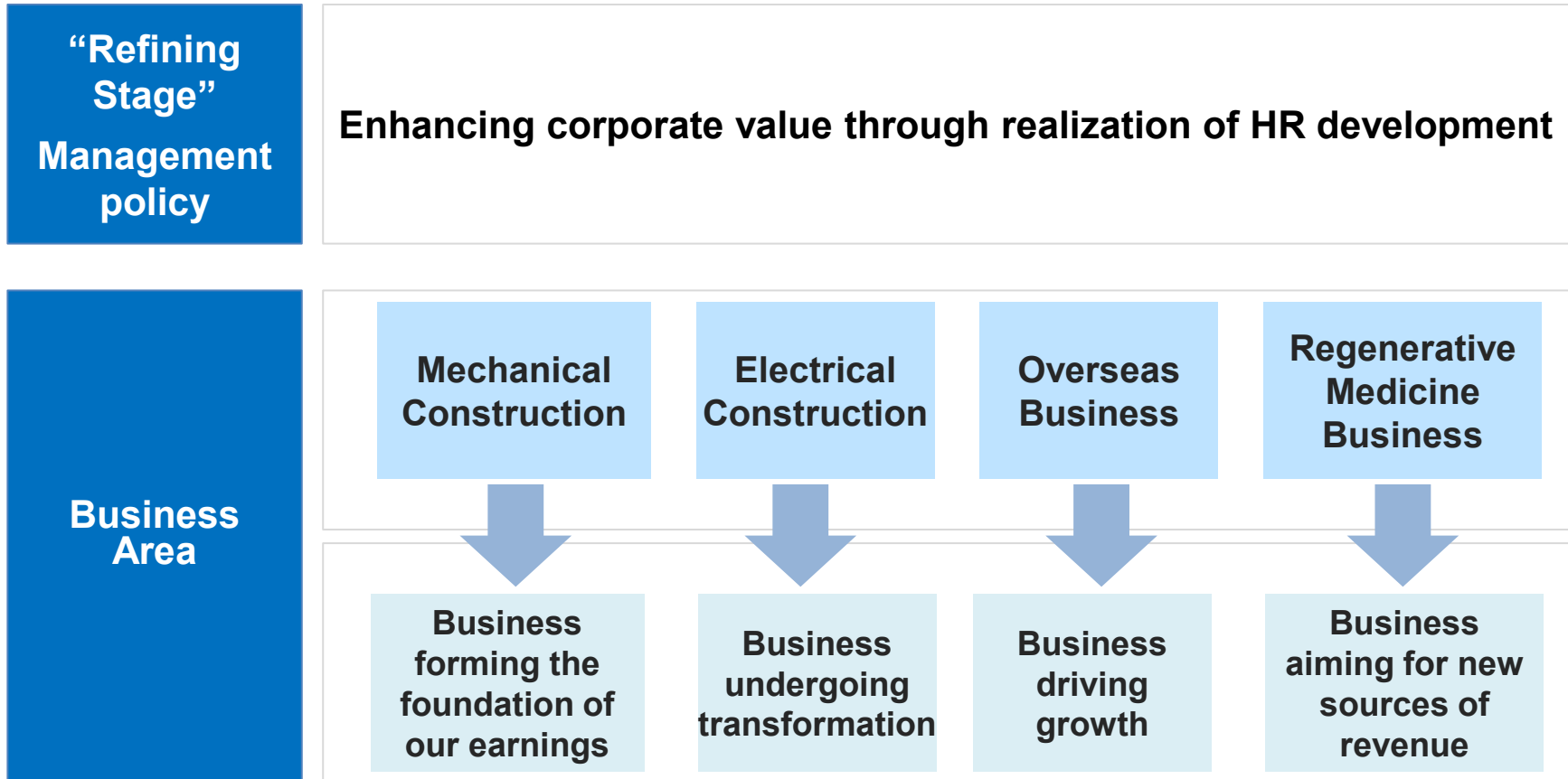
	FY2025 (period ended March 2026)	FY2026 (period ending March 2027)	Year-on-year change, full year	
	Full year	Full-year forecast	Increase (Decrease)	Change rate
Net sales of uncompleted construction contracts at beginning of period	258,400	355,273	96,873	37.5%
Orders received	353,102	360,000	6,898	2.0%
Net sales of uncompleted construction contracts at the end of period	355,273	450,273	95,000	26.7%
Net sales (completed)	256,228	265,000	8,772	3.4%
Gross profit on completed construction contracts	56,083	59,800	3,717	6.6%
Gross profit margin of completed construction contracts (%)	21.9%	22.6%	0.7p	—
Operating profit	34,479	36,000	1,521	4.4%
Operating profit margin (%)	13.5%	13.6%	0.1p	—
Ordinary profit	35,770	36,500	730	2.0%
Net profit attributable to owners of parent	26,772	27,300	528	2.0%
Return on equity (ROE)	22.5%	19.8%	-2.7p	—

Financial Results
for the Period Ending March 2026

Progress Status of Mid-Term Management Plan

“Refining Stage” FY2024–FY2026

- A Refining Stage to reinforce the group’s overall strength toward the Long-term Vision 2030
- Aiming to become a “company that creates value in spaces,” we deliver value to a wide range of customers.



Numerical Targets for the Mid-Term Management Plan “Refining Stage”

- For the period ended March 2026, although consolidated net sales fell slightly short of the revised target announced in May 2025, consolidated operating profit and ROE surpassed their targets.
- For the period ending March 2027, the final year of the Mid-Term Management Plan, although consolidated net sales are expected to fall slightly short of the revised target, we aim to achieve forecasts in which consolidated operating profit and ROE significantly exceed their targets.

	“Preparation Stage”	“Refining Stage”		
	Period ended March 2024	Period ended March 2025	Period ended March 2026	Period ending March 2027
Consolidated net sales	197.4 billion yen	Initial target 250.0 billion yen	Revised target 260.0 billion yen	Revised target 270.0 billion yen
		Result 262.7 billion yen	Result 256.2 billion yen	Forecast 265.0 billion yen
Consolidated operating profit	10.8 billion yen	Initial target 15.0 billion yen	Revised target 23.5 billion yen	Revised target 24.0 billion yen
		Result 23.0 billion yen	Result 34.4 billion yen	Forecast 36.0 billion yen
ROE	10.3%	Initial target 10% or more	Revised target 12% or more	Revised target 12% or more
		Result 17.4%	Result 22.5%	Forecast 19.8%

* Revised target figures are based on the Notice Concerning Revision of the Performance Targets and Financial Strategy Indicators of the Mid-Term Management Plan “Refining Stage” announced on May 9, 2025.

Disclaimer

The forecast concerning future business results, including future plans and strategies, disclosed by the Company is based on assumptions deemed reasonable at the time of announcement. Therefore, actual business results may differ from the forecast due to various factors.

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