Financial Results Material for the First Quarter of the Period Ending March 2027

August 5, 2026

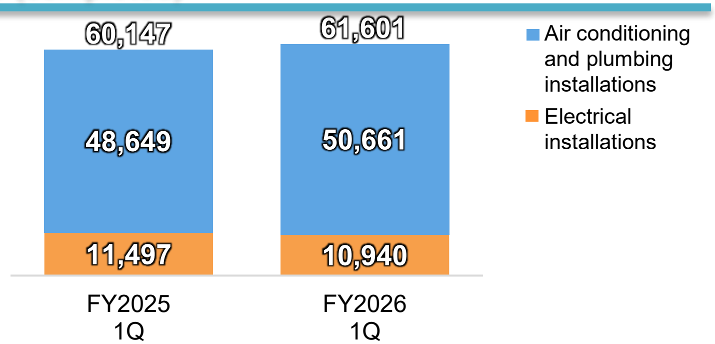
DAI-DAN

Consolidated Performance Summary

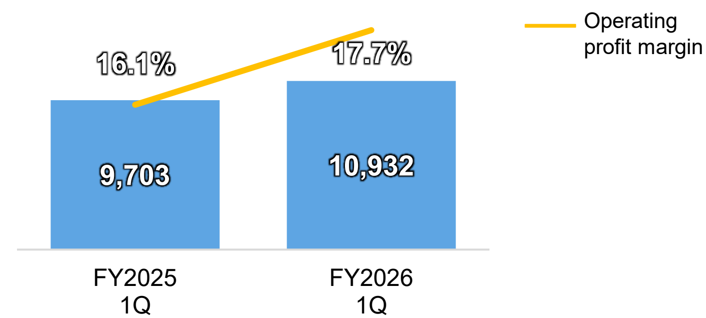
Construction orders received increased significantly due to orders for large-scale projects

Net sales (completed)	**61,601** million yen	YoY change (2.4%)
Operating profit	**10,932** million yen	YoY change (12.7%)
Orders received	**151,176** million yen	YoY change (127.4%)
Period-end net sales (uncompleted)	**444,848** million yen	YoY change (68.0%)

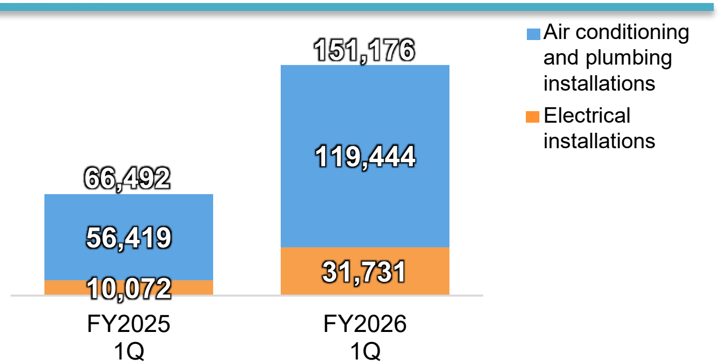
Net sales (completed)



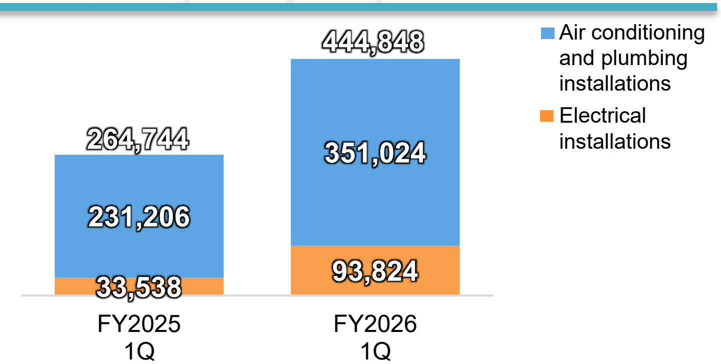
Operating profit



Orders received



Period-end net sales (uncompleted)



Consolidated Full-Year Earnings Forecast

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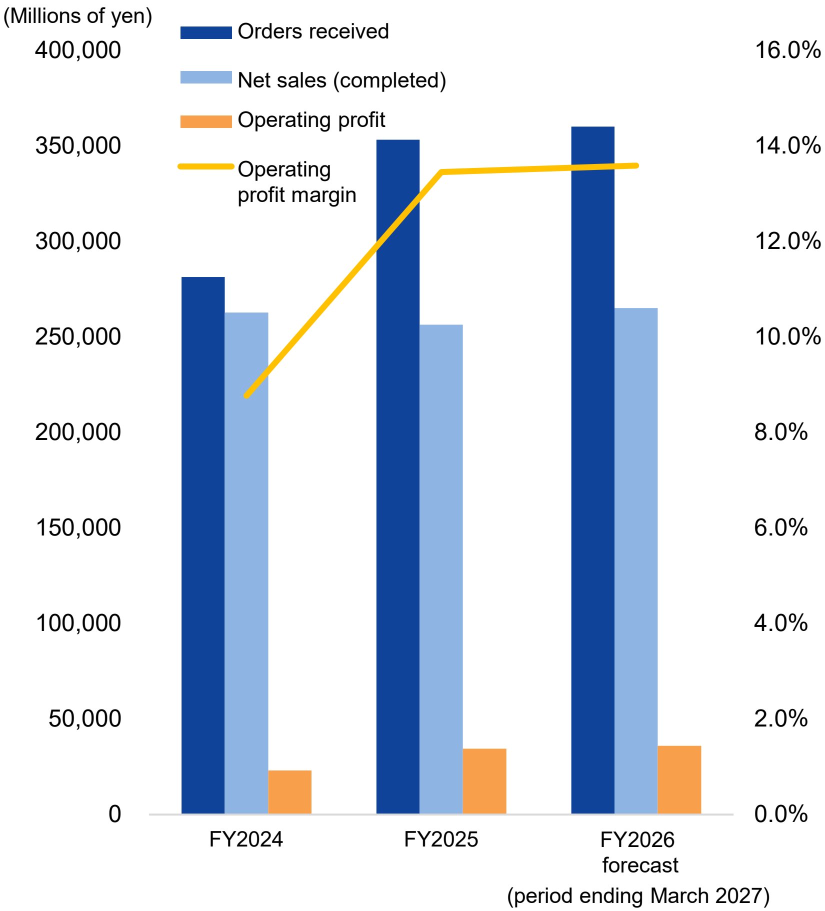
Overview of consolidated full-year earnings forecast for the period ending March 2027
(Unchanged from the forecast announced on May 13, 2026)

- ✓ Based on the business strategies under the Mid-Term Management Plan, “Stage 2030 Phase 2: Refining Stage,” orders received and net sales of completed construction contracts are expected to exceed those of the previous fiscal year, which was at a record-high level.
- ✓ Profit at each stage is also expected to increase, driven by higher net sales of completed construction contracts supported by a favorable order environment.
- ✓ As the final year of Phase 2, the “Refining Stage,” we will achieve our forecasted earnings and enter Phase 3, the “Excellence Stage.”

		YoY change
Net sales (completed)	**265,000** million yen	(3.4%)
Operating profit	**36,000** million yen	(4.4%)
Ordinary profit	**36,500** million yen	(2.0%)
Profit attributable to owners of parent	**27,300** million yen	(2.0%)
Orders received	**360,000** million yen	(2.0%)
Period-end net sales (uncompleted)	**450,273** million yen	(26.7%)

Full-year earnings forecast



Consolidated Full-Year Earnings Forecast

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[Reference] Details of FY2025 results and FY2026 earnings forecast

(Millions of yen)

	FY2025 (period ended March 2026)			FY2026 (period ending March 2027)			YoY change, full year		FY2026 (period ending March 2027)
	Q1	Q2 to Q4	Full year	Q1	Q2 to Q4 (Forecast)	Full-year forecast	Increase (Decrease)	Change rate	Full-year forecast (Non-consolidated)
Net sales of uncompleted construction contracts at the beginning of period	–	–	258,400	–	–	355,273	96,873	37.5%	326,955
Net sales of construction contract orders received	66,492	286,610	353,102	151,176	208,824	360,000	6,898	2.0%	325,000
Net sales of uncompleted construction contracts at the end of period	264,744	348,929	355,273	444,848	360,698	450,273	95,000	26.7%	411,955
Net sales of completed construction contracts	60,147	196,081	256,228	61,601	203,399	265,000	8,772	3.4%	240,000
Gross profit on completed construction contracts	14,610	41,473	56,083	16,454	43,346	59,800	3,717	6.6%	—
Gross profit margin of completed construction contracts (%)	24.3%	21.2%	21.9%	26.7%	21.3%	22.6%	0.7p	–	—
Operating profit	9,703	24,776	34,479	10,932	25,068	36,000	1,521	4.4%	35,500
Operating profit margin (%)	16.1%	12.6%	13.5%	17.7%	12.3%	13.6%	0.1p	–	14.8%
Ordinary profit	10,066	25,704	35,770	11,292	25,208	36,500	730	2.0%	36,000
Profit attributable to owners of parent	6,885	19,887	26,772	6,571	20,729	27,300	528	2.0%	27,000
Return on equity (ROE)	–	–	22.5%	–	–	19.8%	-2.7 p	–	—

Disclaimer

The forecast concerning future business results, including future plans and strategies, disclosed by the Company is based on assumptions deemed reasonable at the time of announcement. Therefore, actual business results may differ from the forecast due to various factors.

IR-related inquiries:

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