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November 11, 2026

To whom it may concern,

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Name of representative: Yasuhiro Yamanaka, Representative Director, President, and Corporate Officer
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Notice Concerning Revision to Earnings Forecast and Dividend Forecast (Dividend Increase) for the Fiscal Year Ending March 31, 2027

DAI-DAN Co., Ltd. (the "Company") hereby announces that it has revised its earnings forecast and dividend forecast for the fiscal year ending March 31, 2027 (from April 1, 2026, to March 31, 2027) in light of recent performance trends.

1. Revision to earnings forecast

(1) Revised consolidated earnings forecasts for the fiscal year ending March 31, 2027 (April 1, 2026, to March 31, 2027)

	Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent	Profit per share
Previous forecast (A)	(Millions of yen) 265,000	(Millions of yen) 36,000	(Millions of yen) 36,500	(Millions of yen) 27,300	(Yen) 211.42
Revised forecast (B)	265,000	42,000	42,500	30,000	231.73
Change (B-A)	0	6,000	6,000	2,700	-
Change (%)	0.0	16.7	16.4	9.9	-
(Reference) Results for the previous fiscal year (Fiscal year ended March 31, 2026)	256,228	34,479	35,770	26,772	207.33

(2) Revised non-consolidated earnings forecasts for the fiscal year ending March 31, 2027 (April 1, 2026 to March 31, 2027)

	Net sales	Operating profit	Ordinary profit	Profit	Profit per share
Previous forecast (A)	(Millions of yen) 240,000	(Millions of yen) 35,500	(Millions of yen) 36,000	(Millions of yen) 27,000	(Yen) 209.09
Revised forecast (B)	240,000	41,500	42,000	29,700	229.42
Change (B-A)	0	6,000	6,000	2,700	-
Change (%)	0.0	16.9	16.7	10.0	-
(Reference) Results for the previous fiscal year (Fiscal year ended March 31, 2026)	229,352	33,808	35,154	26,289	203.59

(3) Reason for revision

The reasons for revising the consolidated earnings forecast are as follows.

Orders received are projected to increase from the previously announced 360,000 million yen to 410,000 million yen, a rise of 50,000 million yen, mainly due to continued strong domestic orders.

Net sales are unchanged at the previously announced 265,000 million yen, as the above increase in orders received is attributable to the receipt of orders for construction projects that will progress into the following fiscal year and beyond.

Operating profit is expected to rise by 6,000 million yen, from the previously announced 36,000 million yen to 42,000 million yen. This increase is primarily due to the anticipated improvement in the profitability of ongoing projects, which exceeded expectations at the beginning of the period.

Higher operating profit is expected to boost ordinary profit and profit attributable to owners of parent, both of which are projected to exceed the initial forecast.

The reason for the revision to the non-consolidated earnings forecast is identical to that of the consolidated earnings forecast.

(Reference) Orders received for the fiscal year ending March 31, 2027 (April 1, 2026 to March 31, 2027)

	Consolidated orders received	Non-consolidated orders received
	(Millions of yen)	(Millions of yen)
Previous forecast (A)	360,000	325,000
Revised forecast (B)	410,000	375,000
Change (B-A)	50,000	50,000
Change (%)	13.9	15.4
(Reference) Results for the previous fiscal year (ended March 31, 2026)	353,102	319,927

2. Revisions to dividend forecast

Record date	Interim period end	Fiscal-year end	Total
Previous forecasts < May 13, 2026 >		43.00 yen	85.00 yen
Revised forecasts		51.00 yen	93.00 yen
Actual results for the current fiscal year	42.00 yen		
(Reference) Results for the previous fiscal year Fiscal year ended March 31, 2026	82.00 yen	56.00 yen	-

(Note) The Company conducted a 3-for-1 stock split of shares of common stock, with an effective date of January 1, 2026. Dividends at the end of the second quarter of the fiscal year ended March 31, 2026, are the actual dividend amount before the stock split. The period end dividend for the period ended March 31, 2026 shown in the table above reflects the effect of the stock split, and the total annual dividend is shown as "—". If the stock split had been effected at the beginning of the fiscal year ended March 31, 2026, interim dividend per share is 27.33 yen, the year-end dividend per share is 56.00 yen, and annual dividend per share is 83.33 yen.

The Company remains committed to building a sound financial position while advancing its top management priority of returning profits to shareholders. The dividend policy aims to sustain a dividend payout ratio of at least 40% and a dividend on equity (DOE) of at least 4.8%.

Based on this policy, in consideration of the fact that the forecast for the fiscal year ending March 31, 2027, will exceed the forecast at the time of the official announcement of the most recent dividend forecast as stated above, the Company has revised the year-end dividend by ¥8 per share from the previous forecast of ¥43 to ¥51. As a result, the annual dividend per share will be ¥93, up from ¥85.

The year-end dividend will be officially determined upon approval at the 98th Ordinary General Meeting of Shareholders to be held in June 2027.

(Note) The above forecast has been revised based on information available as of the date of this announcement. Actual results may differ from these projections.